

# **CITY OF MATLOSANA**

**MUNICIPAL FINANCE MANAGEMENT ACT (MFMA):  
MID-YEAR BUDGET AND PERFORMANCE  
ASSESSMENT REPORT  
IN TERMS MFMA Section 72 (1) (a)  
FOR THE SIX MONTHS  
PERIOD ENDED 31 DECEMBER 2021**



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# **MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT IN TERMS MFMA SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2021**

## **PART 1: IN-YEAR REPORT**

### **1. EXECUTIVE MAYOR'S REPORT**

The Municipality must prepare a Mid-Year Budget and Performance for the first six months of each financial year to assess the performance of the Municipality for the period and the Executive Mayor must table it within the stipulated period.

The 2021/22 Mid-Year Budget and Performance Assessment of the City of Matlosana which is both a legislative and accountability requirement in terms Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

The Mid-Year Budget and Performance Assessment is one of the highly reputable tools of government to assess the effectiveness and impact the Municipality is making in the lives of its community/residents.

It also gives or create an opportunity to diagnose the state of financial affairs, as well as how the administration and government maturity levels of an institution are for the said period.

#### **Overview 2020/21 Annual Report**

This report will show how the Municipality has fulfilled its vision and mission of being service delivery driven entity, which has been achieved throughout. It has been however, not an easy task to perform. Also has to cope with the frustration of communities over matters, which as the City we have no control over, and an increase in unemployment rate.

It is important to note that Municipality is committed on the dignity and livelihood of citizens, it is therefore having unprecedented effort to deliver on its socioeconomic mandate.

It is for this reason that City of Matlosana is aware that basic services cannot be rendered in a sustainable manner nor can infrastructure such as roads and electricity, water and sewerage networks be maintained unless citizens/communities of Matlosana pay rates taxes consistently in particular.

The City acknowledges its success and its achievement made to our citizens and all stakeholders through participation on insuring that the City of Matlosana tries to meet all its obligations despite the difficulty on economic climate that is clouded within our communities.

The 2020/21 financial year has not been without its challenges. The ageing of infrastructure, damages to public property, high vandalism, Vandalism of engineering services or equipment, sports facilities and ablution facilities. This has contributed to high spending on municipal budget.

The collecting of outstanding debtors remains one of the main challenges as it impacts on the municipality's ability to have a funded budget. Therefore, the municipality still have a long way to go on improving the internal control environment or systems.

#### **Overview 2021 / 22 Mid-Year Assessment**

During the first six months of 2021/22 financial year, the Country and Municipality was faced with the challenge of COVID 19 pandemic, as it did not comply with the MFMA in terms of the requirements of a funded budget. Therefore, the Annual Performance and Financial Statements was submitted late due to COVID 19. Then this had an impact on service delivery.

It also emphasizes the need to collect outstanding debt but COVID 19 has impacted negative on our collection rate as most people within our municipality has lost jobs. This effort needs to be taken forward to ensure that the municipality remain funded and have a sustainable budget.

Let me send my sincere gratitude to all Councillors of the City of Matlosana, different Directorates and their champions Head of Department on ensuring that positive outcomes for the City remains the priority to our community at large for service delivery.

In particularly, members of Mayoral Committee as well as Municipal Manager Mr. T.R.S. Nkhumise. Keep up the good work. Amongst them, all to my family with greatest support for being there with me at all times.



**N.J. TSOLELA  
EXECUTIVE MAYOR**

## 2. RESOLUTION

### 2.1 Municipal Manager's Resolution

**MM 12/2022      2020/21 MID-YEAR BUDGET AND PERFORMANCE  
ASSESSMENT REPORT FOR THE PERIOD 1 JULY 2021 TO  
31 DECEMBER 2021**

**In terms of Section 116 of the Municipal Finance Management Act, (No 56 of 2003) as amended it is hereby resolved,**

- a) That cognizance is taken of the Mid-Year Assessment report for the period 1 July 2021 to 31 December 2021.
- b) That a request for an Adjustment Budget, in terms of the results of the 2021/22 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2021/22 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2021/22 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2022.
- f) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- g) That all financial figures be updated after the approval of the Adjustment Budget.
- h) That the 2021/22 SDBIP, IDP and budget be aligned accordingly.
- i) That the amendments approved by the Auditor - General be adjusted accordingly on the 2021/22 SDBIP.

  
MUNICIPAL MANAGER

24/01/2022  
DATE

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FOR COGNIZANCE

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EXECUTIVE MAYOR

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DATE

## 2.2 Quality Certification



CITY OF  
MATLOSANA

### QUALITY CERTIFICATE

I THEETS! ROGER NIKHUMISE the Accounting Officer of City of Matlosana NW403 hereby certify that-

- The monthly budget statement
- Quarterly report
- ✓ Mid-year budget & performance assessment

The Mid – year budget and performance assessment ended the 31 December 2021 has been prepared in accordance with the Municipal Finance Management Act 56 of 2003 and Municipal Budget & Reporting regulations made under the Act.

Print name: T.S.R. NIKHUMISE

Accounting Officer of City of Matlosana NW403

Signature: [Handwritten Signature]

Date: 24.01.2022



3 EXECUTIVE SUMMARIES ON THE IMPLEMENTATION OF THE MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT IN TERMS SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED ON 31 DECEMBER 2021

3.1 Performance summary

Table 1: Performance summary

SUMMARY STATEMENT OF FINANCIAL PERFORMANCE				
Description	YTD Budget 2021/22	2nd Quarter Actual	YTD Actual 2021/22	Variance Favourable (Unfavourable)
Total Revenue by Source	1,849,493,892	414,300,244	1,929,332,782	79,838,890
Total Operating Expenditure	1,846,282,200	332,712,164	1,248,995,715	(597,286,485)
<b>(SURPLUS)/ DEFICIT</b>	<b>3,211,692</b>	<b>81,588,081</b>	<b>680,337,067</b>	<b>677,125,375</b>

**Cash management**

Bank balances	R 4,202,580
Call investments	R 329,532,269
<b>Cash and cash investments</b>	<b>R 333,734,849</b>

**Debtors**

Total debtors' book	<b>R 6,055,959,293</b>
Debtors: Government	R 91,162,246
Debtors: Business	R 557,151,658
Debtors: Household	R 5,407,645,389

**Capital Grants Expenditure**

CAPITAL GRANT EXPENDITURE	BUDGET	2nd Quarter 2021/22	YTD ACTUALS	YTD%
MIG	87 923 450	24 367 905	48 898 112	55,61
NDPG	43 000 000	6 963 655	23 515 546	54,69
DME/INER	26 707 000	34 889	34 889	0,13
WSIG	10 000 000	457 120	947 424	9,47
	<b>167 630 450</b>	<b>31 823 568</b>	<b>73 395 972</b>	<b>43,78</b>

Capital grants expenditure is at 43.78% as at 31 December 2021.

4. IN – YEAR BUDGET STATEMENT MAIN TABLE

4.1 Monthly budget statement summary

Table2 C1: Monthly budget statement summary

The table below provides a high- level summary of the Municipal's financial performance, capital expenditure, financial position, cash flow, debtors and creditors analysis



NW403 City Of Matlosana - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	425 503	490 297	490 297	33 747	246 602	245 149	1 453	1%	490 297
Service charges	1 766 526	1 999 469	1 999 469	130 724	970 504	999 734	(29 231)	-3%	1 999 469
Investment revenue	8 060	10 950	10 950	1 144	4 141	5 475	(1 334)	-24%	10 950
Transfers and subsidies	530 448	494 844	494 844	177 662	353 973	247 422	106 551	43%	494 844
Other own revenue	766 180	535 798	535 798	44 033	275 232	267 899	7 333	3%	535 798
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 496 717</b>	<b>3 531 358</b>	<b>3 531 358</b>	<b>387 311</b>	<b>1 850 451</b>	<b>1 765 679</b>	<b>84 773</b>	<b>5%</b>	<b>3 531 358</b>
Employee costs	711 929	692 304	692 304	62 898	344 149	346 154	(2 005)	-1%	692 304
Remuneration of Councillors	36 496	37 223	37 223	3 083	16 463	18 611	(2 148)	-12%	37 223
Depreciation & asset impairment	403 134	366 774	366 774	64 895	194 685	183 387	11 298	6%	366 774
Finance charges	74 477	2 300	2 300	132	820	1 150	(330)	-29%	2 300
Inventory consumed and bulk purchases	1 182 468	1 437 498	1 437 648	151 897	428 461	718 750	(290 289)	-40%	1 437 648
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	1 626 929	1 156 457	1 156 307	49 807	264 417	578 230	(313 813)	-54%	1 156 307
<b>Total Expenditure</b>	<b>4 035 433</b>	<b>3 692 555</b>	<b>3 692 555</b>	<b>332 712</b>	<b>1 248 996</b>	<b>1 846 282</b>	<b>(597 286)</b>	<b>-32%</b>	<b>3 692 555</b>
<b>Surplus/(Deficit)</b>	<b>(538 716)</b>	<b>(161 198)</b>	<b>(161 198)</b>	<b>54 599</b>	<b>601 456</b>	<b>(80 604)</b>	<b>682 059</b>	<b>-846%</b>	<b>(161 198)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	189 551	167 630	167 630	26 989	78 881	83 815	###	-6%	167 630
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	###	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(349 165)</b>	<b>6 433</b>	<b>6 433</b>	<b>81 588</b>	<b>680 337</b>	<b>3 212</b>	<b>677 125</b>	<b>21083%</b>	<b>6 433</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(349 165)</b>	<b>6 433</b>	<b>6 433</b>	<b>81 588</b>	<b>680 337</b>	<b>3 212</b>	<b>677 125</b>	<b>21083%</b>	<b>6 433</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>191 473</b>	<b>167 630</b>	<b>167 630</b>	<b>16 794</b>	<b>73 396</b>	<b>83 920</b>	<b>(10 524)</b>	<b>-13%</b>	<b>167 630</b>
Capital transfers recognised	184 304	167 630	167 630	16 794	73 396	83 920	(10 524)	-13%	167 630
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	7 169	-	-	-	-	-	-	-	-
<b>Total sources of capital funds</b>	<b>191 473</b>	<b>167 630</b>	<b>167 630</b>	<b>16 794</b>	<b>73 396</b>	<b>83 920</b>	<b>(10 524)</b>	<b>-13%</b>	<b>167 630</b>
<b>Financial position</b>									
Total current assets	2 106 556	1 295 969	1 295 969		2 893 212				1 295 969
Total non current assets	4 972 139	4 556 286	4 556 286		4 850 850				4 556 286
Total current liabilities	4 184 254	1 524 363	1 524 363		3 727 510				1 524 363
Total non current liabilities	48 848	81 274	81 274		44 927				81 274
Community wealth/Equity	3 983 615	4 240 185	4 240 185		3 787 217				4 240 185
<b>Cash flows</b>									
Net cash from (used) operating	376 454	135 130	135 130	(86 840)	1 687 158	67 577	#####	-2397%	135 130
Net cash from (used) investing	(143 182)	(167 598)	(167 630)	(16 794)	(73 396)	(83 799)	(10 403)	12%	(167 598)
Net cash from (used) financing	(1 824)	(30 676)	-	(181)	(62 545)	(46 215)	16 330	-35%	(92 430)
<b>Cash/cash equivalents at the month/year end</b>	<b>95 061</b>	<b>277 716</b>	<b>308 359</b>	<b>-</b>	<b>1 355 824</b>	<b>(62 436)</b>	<b>#####</b>	<b>2272%</b>	<b>(124 897)</b>
<b>Debtors &amp; creditors analysis</b>									
	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	230 900	170 028	127 507	5 527 525	-	-	-	-	6 055 959
<b>Creditors Age Analysis</b>									
Total Creditors	162 011	113 709	121 301	1 565 262	-	-	-	-	1 962 283

**4.2 Monthly Budget Statement – Financial Performance (Revenue by source)**  
**Actual operating revenue per source**

The actual operating revenue per revenue source is set out in Table 1 below. From the table 1 it is clear that actual operating revenue amounts to (R 1,929,332,782) and compares favourably with the pro rata budgeted figure (R 1,849,493,892) a positive variance of R 79,838,890 at the end of December 2021.

**TABLE 3: Actual Revenue per Source for December 2021**

**NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		425 503	490 297	490 297	33 747	246 602	245 149	1 453	1%	490 297
Service charges - electricity revenue		854 446	962 746	962 746	62 517	498 960	481 373	17 587	4%	962 746
Service charges - water revenue		653 812	729 313	729 313	44 493	325 016	364 657	(39 641)	-11%	729 313
Service charges - sanitation revenue		118 205	130 918	130 918	10 182	62 631	65 459	(2 828)	-4%	130 918
Service charges - refuse revenue		140 063	176 491	176 491	13 532	83 896	88 246	(4 349)	-5%	176 491
Rental of facilities and equipment		290 008	7 158	7 158	421	3 975	3 579	396	11%	7 158
Interest earned - external investments		8 060	10 950	10 950	1 144	4 141	5 475	(1 334)	-24%	10 950
Interest earned - outstanding debtors		424 070	441 687	441 687	40 677	242 869	220 844	22 026	10%	441 687
Dividends received								-		
Fines, penalties and forfeits		24 737	38 131	38 131	48	1 023	19 066	(18 043)	-95%	38 131
Licences and permits		9 228	9 273	9 273	645	4 845	4 637	208	4%	9 273
Agency services		-	-	-	-	-	-	-		-
Transfers and subsidies		530 448	494 844	494 844	177 662	353 973	247 422	106 551	43%	494 844
Other revenue		53 658	39 548	39 548	2 242	22 040	19 774	2 266	11%	39 548
Gains		(35 521)	-	-	-	480	-	480	#DIV/0!	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>3 496 717</b>	<b>3 531 358</b>	<b>3 531 358</b>	<b>387 311</b>	<b>1 850 451</b>	<b>1 765 679</b>	<b>84 773</b>	<b>5%</b>	<b>3 531 358</b>

Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	189 551	167 630	167 630	26 989	78 881	83 815	(4 934)	(0)	167 630
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-

The major revenue variances against the budget are:

**Property rates:** Property rates has a slightly variance considering the once off billing of farmers and some government property rates in the first part of the year.

**Service charges- electricity revenue:** Electricity billing has increased due to Amnesty programme that was implemented.

**Service charges water revenue:** Water is slightly lower than budgeted due to the journals passed to rectify the estimated readings caused by lack of access to some premises, the consumers are now bringing the correct readings.

**Service charges sanitation revenue:** Sanitation is slightly lower; the budget will be review during adjustment budget.

**Service charges refuse revenue:** Refuse revenue is below the 10% norm and need to be monitored.

**Rental of facilities and equipment:** Rentals is 11% more collection due to COVID 19 restriction adjustment being open for public.

**Interest earned – external investments:** Most of the interest earned on will only be materialised at the financial year end.

**Interest earned on outstanding debtors:** The continuous increase of the debtor's book results in the increase of interest earned on outstanding debtors' balances.

**Fines:** Traffic department appointed back office but not yet fully functional and also COVID19 had a huge impact, the Traffic officers had to work under strictly COVID 19 regulations. The roadblock has started and the collection is expected to improve.

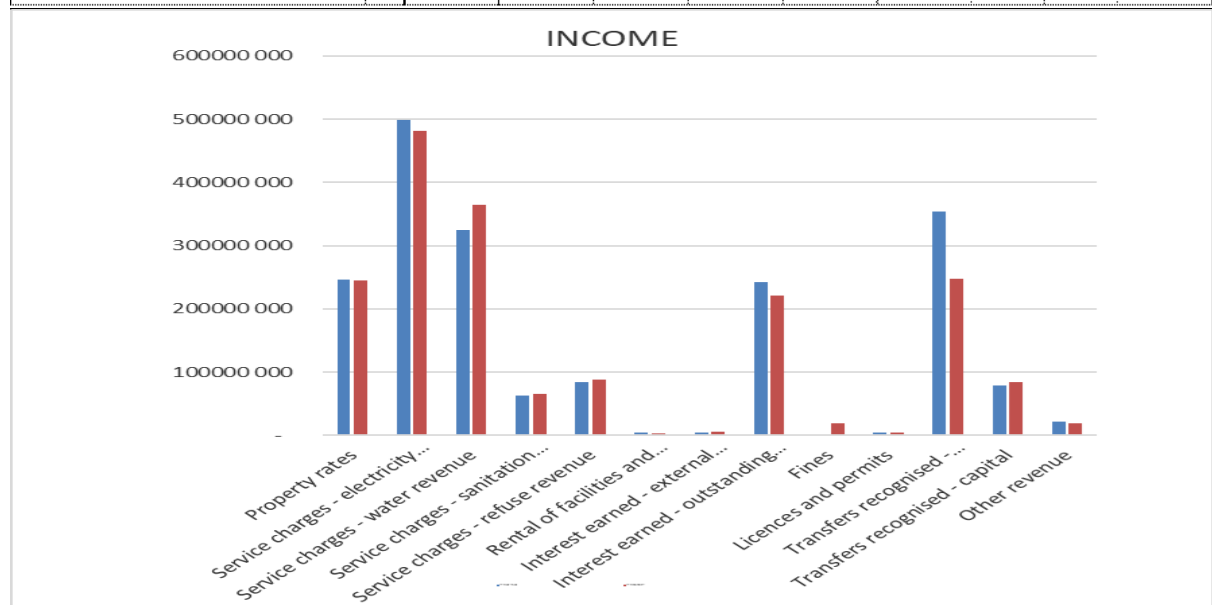
**Licences and permits:** The license collections more of 4% due to the extension of renewal of licenses issued by the Minister of Transport.

**Transfers recognised – operational:** Operational grants received were as per the DORA.

**TABLE4: Actual Revenue per Revenue Department for December 2021**

NW 403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		<b>1 003 369</b>	<b>1 149 954</b>	<b>1 149 954</b>	<b>223 392</b>	<b>676 161</b>	<b>574 977</b>	101 184	18%	<b>1 149 954</b>
Executive and council		(33 517)	1 829	1 829	7	1 570	915	655	72%	1 829
Finance and administration		1 036 886	1 148 125	1 148 125	223 385	674 592	574 063	100 529	18%	1 148 125
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		<b>398 102</b>	<b>42 916</b>	<b>42 916</b>	<b>10 584</b>	<b>32 001</b>	<b>21 458</b>	10 543	49%	<b>42 916</b>
Community and social services		333 515	4 153	4 153	722	2 091	2 077	14	1%	4 153
Sport and recreation		14 670	85	85	7 494	15 046	43	15 003	35149%	85
Public safety		49 916	38 678	38 678	2 368	14 833	19 339	(4 505)	-23%	38 678
Housing		-	-	-	-	31	-	31	#DIV/0!	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		<b>67 003</b>	<b>143 452</b>	<b>143 452</b>	<b>9 658</b>	<b>38 125</b>	<b>71 726</b>	(33 601)	-47%	<b>143 452</b>
Planning and development		9 354	10 491	10 491	426	3 498	5 245	(1 747)	-33%	10 491
Road transport		57 432	132 709	132 709	9 218	34 517	66 355	(31 838)	-48%	132 709
Environmental protection		216	252	252	14	111	126	(15)	-12%	252
<i>Trading services</i>		<b>2 188 481</b>	<b>2 346 524</b>	<b>2 346 524</b>	<b>166 769</b>	<b>1 165 962</b>	<b>1 173 262</b>	(7 300)	-1%	<b>2 346 524</b>
Energy sources		953 143	1 057 233	1 057 233	70 349	526 980	528 616	(1 636)	0%	1 057 233
Water management		851 987	889 466	889 466	64 152	437 218	444 733	(7 515)	-2%	889 466
Waste water management		157 705	144 720	144 720	10 267	66 404	72 360	(5 957)	-8%	144 720
Waste management		225 646	255 105	255 105	22 001	135 360	127 552	7 808	6%	255 105
<i>Other</i>	4	<b>29 314</b>	<b>16 142</b>	<b>16 142</b>	<b>3 897</b>	<b>17 083</b>	<b>8 071</b>	<b>9 012</b>	<b>112%</b>	<b>16 142</b>
<b>Total Revenue - Functional</b>	2	<b>3 686 268</b>	<b>3 698 988</b>	<b>3 698 988</b>	<b>414 300</b>	<b>1 929 333</b>	<b>1 849 494</b>	<b>79 839</b>	<b>4%</b>	<b>3 698 988</b>



**4.3 Monthly Budget Statement – Financial Performance (Expenditure per category)**  
**Actual operating expenditure per category**

The actual operating expenditure per vote is set out in Table 5 below. Total actual operating expenditure of R 1,248,995,715 compares unfavourably with the pro rata budgeted expenditure of R 1,846,282,200 a variance of R 597,286,485.

**TABLE 5: Actual Operational Expenditure per Category for December 2021**

**NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>Expenditure By Type</b>										
Employee related costs		711 929	692 304	692 304	62 898	344 149	346 154	(2 005)	-1%	692 304
Remuneration of councillors		36 496	37 223	37 223	3 083	16 463	18 611	(2 148)	-12%	37 223
Debt impairment		1 145 227	746 930	746 930	4 357	65 952	373 465	(307 513)	-82%	746 930
Depreciation & asset impairment		403 134	366 774	366 774	64 895	194 685	183 387	11 298	6%	366 774
Finance charges		74 477	2 300	2 300	132	820	1 150	(330)	-29%	2 300
Bulk purchases - electricity		1 115 810	1 032 353	1 032 353	145 469	388 196	516 177	(127 981)	-25%	1 032 353
Inventory consumed		66 658	405 145	405 145	6 428	40 265	202 573	(162 309)	-80%	405 145
Contracted services		250 778	262 292	262 392	36 123	151 996	131 161	20 836	16%	262 392
Transfers and subsidies								-		
Other expenditure		211 227	147 235	147 135	9 327	46 176	73 605	(27 429)	-37%	147 135
Losses		19 697	-	-	-	293	-	293	#DIV/0!	-
<b>Total Expenditure</b>		<b>4 035 433</b>	<b>3 692 555</b>	<b>3 692 555</b>	<b>332 712</b>	<b>1 248 996</b>	<b>1 846 282</b>	<b>(597 286)</b>	<b>-32%</b>	<b>3 692 555</b>

The major operating expenditure variances against budget are:

**Employee related:** Is 1% less than the mid-year targeted budget due to the vacant posts.

**Remuneration of councillors:** The expenditure is within budget.

**Debt impairment:** The provision for debt impairment journals did not went through in the period.

**Depreciation:** Is more than the budgeted and the budget will be adjusted accordingly.

**Bulk purchases:** It is still difficult to meet the obligation, this is due to low collection rate.

**Inventory consumed:** Expenditure is lower due to the WIP of N12 catalytic project brought in.

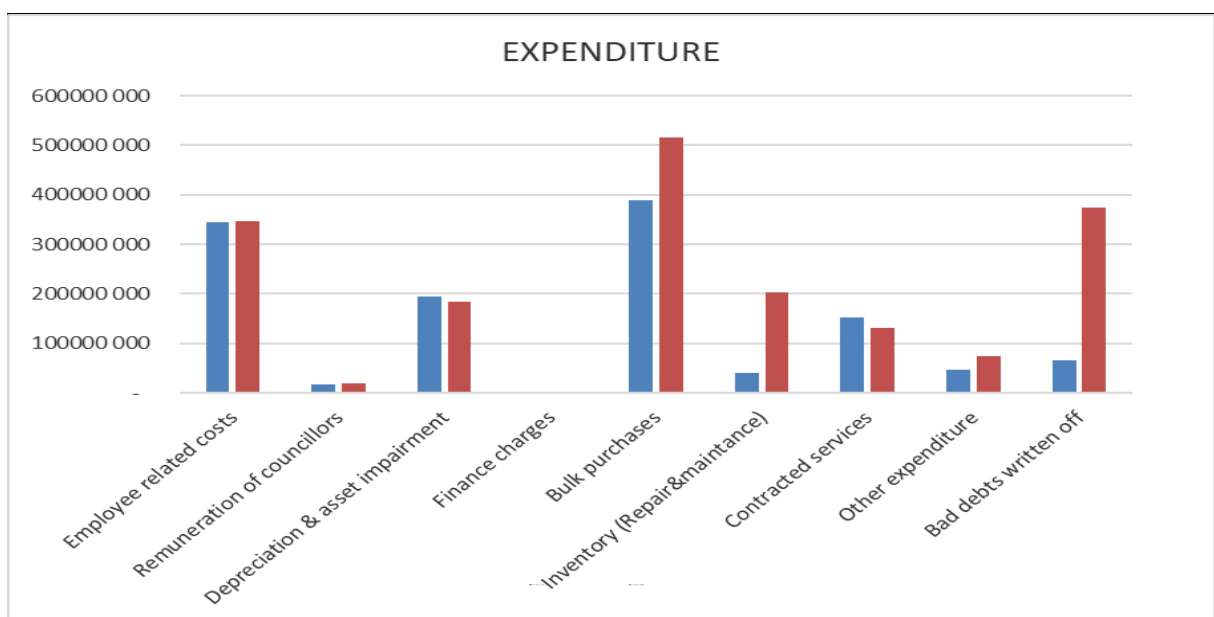
**Contracted services:** This expenditure was under budgeted. The Municipality reviewing all contracted services to try and reduce them to reasonable level.

**Other expenditure:** Is lower because of cost containment and cash flow challenges.

**TABLE 6: Actual Operational Expenditure per Category for December 2021**

**NW403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		<b>768 874</b>	<b>606 930</b>	<b>606 930</b>	<b>39 895</b>	<b>205 468</b>	<b>303 466</b>	(97 998)	-32%	<b>606 930</b>
Executive and council		363 673	325 590	325 590	25 413	127 417	162 796	(35 379)	-22%	325 590
Finance and administration		400 800	275 726	275 726	14 133	76 287	137 863	(61 576)	-45%	275 726
Internal audit		4 401	5 614	5 614	349	1 764	2 807	(1 044)	-37%	5 614
<b>Community and public safety</b>		<b>267 540</b>	<b>277 523</b>	<b>277 523</b>	<b>30 770</b>	<b>144 766</b>	<b>138 762</b>	6 004	4%	<b>277 523</b>
Community and social services		73 376	78 883	78 883	8 496	37 342	39 442	(2 100)	-5%	78 883
Sport and recreation		64 624	68 604	68 604	8 014	39 501	34 302	5 198	15%	68 604
Public safety		115 134	126 916	126 916	14 192	67 566	63 458	4 108	6%	126 916
Housing		4 777	2 948	2 948	67	357	1 474	(1 117)	-76%	2 948
Health		9 629	173	173	1	1	86	(85)	-99%	173
<b>Economic and environmental services</b>		<b>300 676</b>	<b>223 963</b>	<b>223 963</b>	<b>28 606</b>	<b>111 344</b>	<b>111 982</b>	(638)	-1%	<b>223 963</b>
Planning and development		51 378	57 835	57 835	5 265	26 330	28 918	(2 588)	-9%	57 835
Road transport		185 843	164 680	164 680	23 257	84 501	82 340	2 161	3%	164 680
Environmental protection		63 455	1 449	1 449	83	513	724	(211)	-29%	1 449
<b>Trading services</b>		<b>2 666 491</b>	<b>2 562 400</b>	<b>2 562 400</b>	<b>231 150</b>	<b>778 009</b>	<b>1 281 201</b>	(503 192)	-39%	<b>2 562 400</b>
Energy sources		1 331 458	1 503 969	1 503 969	167 421	475 222	751 985	(276 763)	-37%	1 503 969
Water management		958 682	678 794	678 794	24 585	133 610	339 397	(205 788)	-61%	678 794
Waste water management		184 347	190 024	190 024	17 932	70 824	95 012	(24 189)	-25%	190 024
Waste management		192 003	189 613	189 613	21 212	98 353	94 807	3 547	4%	189 613
<b>Other</b>		<b>31 852</b>	<b>21 740</b>	<b>21 740</b>	<b>2 291</b>	<b>9 408</b>	<b>10 870</b>	(1 462)	-13%	<b>21 740</b>
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>4 035 433</b>	<b>3 692 555</b>	<b>3 692 555</b>	<b>332 712</b>	<b>1 248 996</b>	<b>1 846 282</b>	<b>(597 286)</b>	<b>-32%</b>	<b>3 692 555</b>



#### 4.4 Actual capital expenditure per vote and funding source

The actual capital expenditure per vote is set out in Table 7 below.

**TABLE 7: Actual Capital Expenditure per Category for December 2021**

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		12 193	15 285	15 285	4 275	12 793	7 643	5 150	67%	15 285
Vote 06 - Council General		-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		44 233	55 012	55 012	3 509	32 384	27 506	4 878	18%	55 012
Vote 08 - Water Section		18 037	33 280	33 280	3 603	10 758	16 745	(5 986)	-36%	33 280
Vote 09 - City Electrical Engineering		45 917	32 707	32 707	1 246	2 120	16 354	(14 234)	-87%	32 707
Vote 10 - Corporate Governane		-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		22 746	4 000	4 000	213	947	2 000	(1 053)	-53%	4 000
Vote 14 - Market		6 126	12 730	12 730	1 772	7 512	6 365	1 147	18%	12 730
Vote 15 - Other		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	<b>149 253</b>	<b>153 014</b>	<b>153 014</b>	<b>14 619</b>	<b>66 515</b>	<b>76 612</b>	<b>(10 097)</b>	<b>-13%</b>	<b>153 014</b>
<b>Single Year expenditure appropriation</b>	2									
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		-	-	-	-	-	-	-	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		5 366	-	-	-	-	-	-	-	-
Vote 08 - Water Section		8 672	-	-	-	-	-	-	-	-
Vote 09 - City Electrical Engineering		12 224	6 000	6 000	1 823	3 929	3 000	929	31%	6 000
Vote 10 - Corporate Governane		-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		15 958	8 616	8 616	353	2 952	4 308	(1 356)	-31%	8 616
Vote 14 - Market		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	<b>42 220</b>	<b>14 616</b>	<b>14 616</b>	<b>2 176</b>	<b>6 881</b>	<b>7 308</b>	<b>(427)</b>	<b>-6%</b>	<b>14 616</b>
<b>Total Capital Expenditure</b>		<b>191 473</b>	<b>167 630</b>	<b>167 630</b>	<b>16 794</b>	<b>73 396</b>	<b>83 920</b>	<b>(10 524)</b>	<b>-13%</b>	<b>167 630</b>
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		-	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		<b>12 193</b>	<b>15 285</b>	<b>15 285</b>	<b>4 275</b>	<b>12 793</b>	<b>7 643</b>	<b>5 150</b>	<b>67%</b>	<b>15 285</b>
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		12 193	15 285	15 285	4 275	12 793	7 643	5 150	67%	15 285
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>49 600</b>	<b>55 012</b>	<b>55 012</b>	<b>3 509</b>	<b>32 384</b>	<b>27 506</b>	<b>4 878</b>	<b>18%</b>	<b>55 012</b>
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		49 600	55 012	55 012	3 509	32 384	27 506	4 878	18%	55 012
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>123 554</b>	<b>84 603</b>	<b>84 603</b>	<b>7 238</b>	<b>20 707</b>	<b>42 406</b>	<b>(21 700)</b>	<b>-51%</b>	<b>84 603</b>
Energy sources		58 141	38 707	38 707	3 069	6 049	19 354	(13 305)	-69%	38 707
Water management		26 709	33 280	33 280	3 603	10 758	16 745	(5 986)	-36%	33 280
Waste water management		38 703	12 616	12 616	566	3 899	6 308	(2 409)	-38%	12 616
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		<b>6 126</b>	<b>12 730</b>	<b>12 730</b>	<b>1 772</b>	<b>7 512</b>	<b>6 365</b>	<b>1 147</b>	<b>18%</b>	<b>12 730</b>
<b>Total Capital Expenditure - Functional Classification</b>	3	<b>191 473</b>	<b>167 630</b>	<b>167 630</b>	<b>16 794</b>	<b>73 396</b>	<b>83 920</b>	<b>(10 524)</b>	<b>-13%</b>	<b>167 630</b>

The Capital expenditure report indicates that the budgeted capital spending for the year to date budget must be R 83.92 million amounts to R 73.40 million (44 %). MIG expenditure as at 31 December 2021 stands at 55.61%.

National Treasury does not approve the roll over that was requested by the municipality for 2020/21, only R24 millions of Covid 19 grant approved.

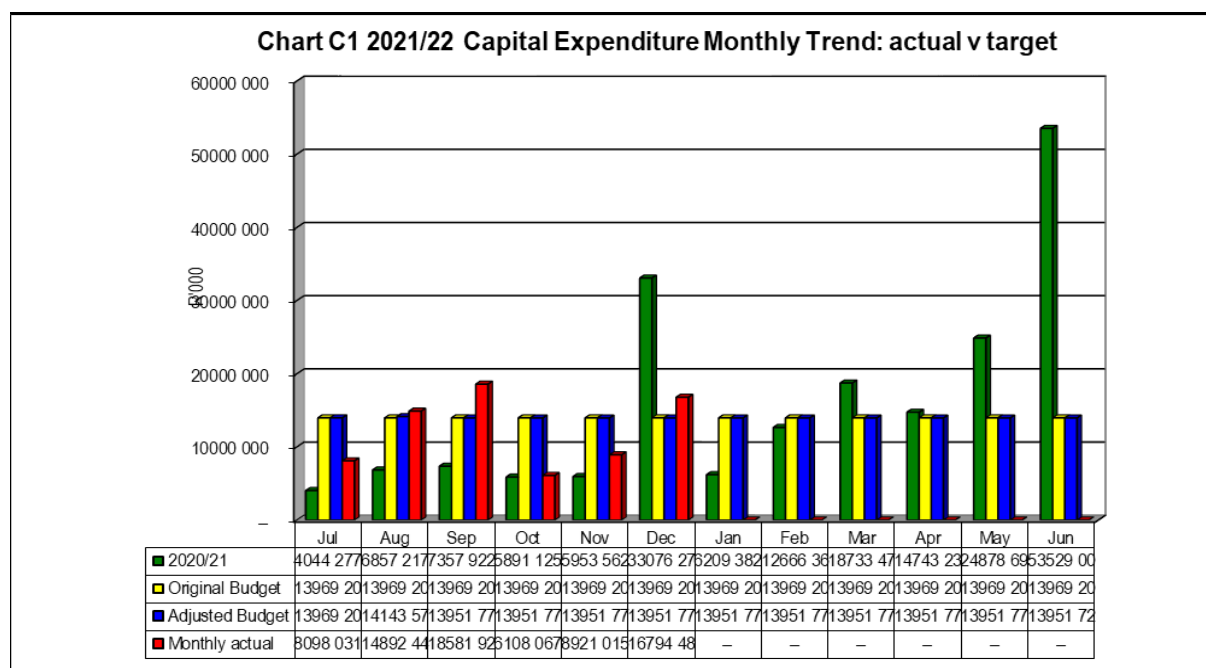
The main reason for the under spending on capital is as follows:

GRANT	REASON(S) FOR NOT SPENDING 50%
INEP	DoE has withdrawn funds on the project due to phase 1 being incomplete
WSIG	Hartbeesfontein WWTW – Delays in finalising variation order for SCADA and poor performance by the contractor  Jouberton Reservoir – Delays in appointment of the contractor. Contractor appointed finalised in December 2021

**TABLE 8: Actual Capital Expenditure per Category for December 2021**

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Funded by:</b>										
National Government		184 304	167 630	167 630	16 794	73 396	83 920	(10 524)	-13%	167 630
Provincial Government								-		
District Municipality								-		
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private		-	-	-	-	-	-	-		-
<b>Transfers recognised - capital</b>		<b>184 304</b>	<b>167 630</b>	<b>167 630</b>	<b>16 794</b>	<b>73 396</b>	<b>83 920</b>	<b>(10 524)</b>	<b>-13%</b>	<b>167 630</b>
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		7 169	-	-	-	-	-	-		-
<b>Total Capital Funding</b>		<b>191 473</b>	<b>167 630</b>	<b>167 630</b>	<b>16 794</b>	<b>73 396</b>	<b>83 920</b>	<b>(10 524)</b>	<b>-13%</b>	<b>167 630</b>



**TABLE 9: Financial Position**

**NW403 City Of Matlosana - Table C6 Monthly Budget Statement - Financial Position - M06 December**

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		1 894 185	59 586	59 586	1 053 817	59 586
Call investment deposits		(1 178 403)	251 273	251 273	(185 261)	251 273
Consumer debtors		584 223	689 812	689 812	1 149 925	689 812
Other debtors		773 223	243 161	243 161	833 866	243 161
Current portion of long-term receivables		35	29	29	22	29
Inventory		33 293	52 107	52 107	40 461	52 107
<b>Total current assets</b>		<b>2 106 556</b>	<b>1 295 969</b>	<b>1 295 969</b>	<b>2 892 830</b>	<b>1 295 969</b>
<b>Non current assets</b>						
Long-term receivables		–	33	33	–	33
Investments						
Investment property		256 971	257 100	257 100	256 971	257 100
Investments in Associate						
Property, plant and equipment		5 235 989	4 287 915	4 287 915	5 114 700	4 287 915
Biological						
Intangible		1 297	1 297	1 297	1 297	1 297
Other non-current assets		(522 119)	9 941	9 941	(522 119)	9 941
<b>Total non current assets</b>		<b>4 972 139</b>	<b>4 556 286</b>	<b>4 556 286</b>	<b>4 850 850</b>	<b>4 556 286</b>
<b>TOTAL ASSETS</b>		<b>7 078 695</b>	<b>5 852 255</b>	<b>5 852 255</b>	<b>7 743 679</b>	<b>5 852 255</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		(1 539)	2 000	2 000	(1 539)	2 000
Consumer deposits		61 754	92 430	92 430	62 545	92 430
Trade and other payables		3 591 018	887 562	887 562	3 133 372	887 562
Provisions		533 021	542 371	542 371	533 132	542 371
<b>Total current liabilities</b>		<b>4 184 254</b>	<b>1 524 363</b>	<b>1 524 363</b>	<b>3 727 510</b>	<b>1 524 363</b>
<b>Non current liabilities</b>						
Borrowing		48 848	81 274	81 274	44 927	81 274
Provisions		–	–	–	–	–
<b>Total non current liabilities</b>		<b>48 848</b>	<b>81 274</b>	<b>81 274</b>	<b>44 927</b>	<b>81 274</b>
<b>TOTAL LIABILITIES</b>		<b>4 233 103</b>	<b>1 605 637</b>	<b>1 605 637</b>	<b>3 772 437</b>	<b>1 605 637</b>
<b>NET ASSETS</b>	2	<b>2 845 593</b>	<b>4 246 618</b>	<b>4 246 618</b>	<b>3 971 243</b>	<b>4 246 618</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		3 983 615	4 240 185	4 240 185	3 787 217	4 240 185
Reserves		–	–	–	–	–
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>3 983 615</b>	<b>4 240 185</b>	<b>4 240 185</b>	<b>3 787 217</b>	<b>4 240 185</b>

**4.5 Monthly Budget Statement - Cash Flow Statement (Annexure B)**

- Total cash receipts as at 31 December 2021 reflect an amount of R 354,511,076 included are the following grant received:

Equitable Share:	R 151,035,000
MIG:	R 37,828,000
EPWP:	R 803,000
Museum Grant:	R 234,000

- Total cash payments indicate an amount of R 383,204,779 as at 31 December 2021
- Collection rate – The collection rate for the December month is 81.43%



**TABLE 10: Actual Cash Flow 31 December 2021**

<b>CASH FLOW STATEMENT</b>					
	<b>OCT 2021/22</b>	<b>NOV 2021/22</b>	<b>DEC 2021/22</b>	<b>YEAR TO DATE</b>	<b>YEAR TO DATE BUDGET</b>
<b>Cash Receipts by Source</b>					
Property rates	43 475 430	73 511 301	41 180 007	288 573 846	168 331 243
Service charges - electricity revenue	64 123 750	54 045 336	56 074 469	341 429 003	362 130 868
Service charges - water revenue	24 954 260	23 659 079	27 746 240	143 751 177	255 578 050
Service charges - sanitation revenue	3 060 045	3 479 511	3 368 535	19 187 948	45 851 608
Service charges - refuse revenue	5 046 540	5 510 579	5 551 598	30 297 828	61 776 580
Rental of facilities and equipment	360 337	349 948	384 601	2 505 037	2 736 062
Interest earned - external investments	3 167	3 254	3 652	27 661	375 000
Fines	120 255	357 402	59 880	1 057 964	19 065 642
Licences and permits	739 855	812 979	683 006	5 784 088	4 636 675
Transfer receipts - operational grants	-	-	152 072 000	357 326 000	245 108 000
Other revenue	311 553 793	25 015 168	29 559 088	495 650 754	208 656 274
<b>Cash Receipts by Source</b>	<b>453 437 432</b>	<b>186 744 557</b>	<b>316 683 076</b>	<b>1 685 591 306</b>	<b>1 374 246 000</b>
Transfer receipts - capital grants	7 258 000	-	37 828 000	120 835 000	86 129 000
Proceeds on disposal of PPE	-	-	-	-	-
<b>Total Cash Receipts by Source</b>	<b>460 695 432</b>	<b>186 744 557</b>	<b>354 511 076</b>	<b>1 806 426 306</b>	<b>1 460 375 000</b>
<b>Cash Payments by Type</b>					
Employee related costs	61 579 746	59 678 993	62 898 400	344 149 275	346 152 080
Remuneration of councillors	2 996 097	2 487 997	3 083 016	16 463 240	18 611 252
Collection costs	-	-	-	-	-
Interest paid	136 923	130 524	132 300	676 321	1 149 812
Bulk purchases - Electricity	75 042 894	14 944 279	145 468 503	370 804 535	516 176 500
Bulk purchases - Water	-	-	-	17 391 304	148 114 612
Repairs and maintenance	6 497 541	7 260 371	6 534 682	31 042 251	-
Contracted services	35 873 974	25 645 150	33 387 541	140 910 788	130 145 927
General expenses	102 613 191	119 120 971	114 646 736	723 022 450	74 600 610
<b>Cash Payments by Type</b>	<b>284 740 366</b>	<b>229 268 284</b>	<b>366 151 178</b>	<b>1 644 460 164</b>	<b>1 234 950 791</b>
<b>Other Cash Flows/Payments by Type</b>					
Capital assets	6 108 067	8 921 015	16 794 485	73 395 972	83 815 224
Repayment of borrowing	254 490	260 895	259 115	1 282 314	1 576 624
<b>Other Cash Flows/Payments</b>		<b>9 181 910</b>	<b>17 053 600</b>	<b>74 678 286</b>	<b>85 391 848</b>
<b>Total Cash Payments by Type</b>	<b>291 102 923</b>	<b>238 450 195</b>	<b>383 204 779</b>	<b>1 719 138 450</b>	<b>1 320 342 638</b>
<b>Net increase/(decrease) in cash held</b>	<b>169 592 509</b>	<b>(51 705 638)</b>	<b>(28 693 703)</b>	<b>87 287 856</b>	<b>140 032 362</b>
<b>Cash/ cash equivalent at the month begin</b>	<b>244 541 680</b>	<b>414 134 189</b>	<b>362 428 551</b>	<b>333 734 848,58</b>	<b>333 734 849</b>
<b>Cash/ cash equivalent at the month end</b>	<b>414 134 189</b>	<b>362 428 551</b>	<b>333 734 849</b>	<b>421 022 705</b>	<b>473 767 211</b>

**Under the cash flow from operating activities category:**

With regards to receipts:

- Ratepayers and other services reflect a year to date amount of **R 1.806** billion compared to a year to date target of **R 1.460** million and is higher.
- Operating grants and subsidies were received as per DORA and show a year to date amount of **R 357.3** million as per payment schedule
- Capital grants and subsidies show a year to date amount of **R 120.8** million

With regard to payments:

- Suppliers and employees' payments indicate a year to date amount R 1.719 billion compared to a year to date target of R 1.320 billion. The payments are more than to what we expected or year to date target. From the above information it is evident that Council cash flow is over committed and the cost containment should be adhered.
- Finance charges payments indicate a year to date amount R 676 hundred compared to a year to date target of R 1.149 million due of the reduction in outstanding loans.

**Cash flow from investment activities:**

- Payments capital assets reflect a year to date expenditure of 43.78% which is less target of 50%

**4.6 Actual borrowings**

The municipality's position on external loans is set out in Table 11 attached. The municipality started the 2021/22 financial year with borrowing debt of R16,020,739 and after repayments R 1,530,039 were made, the total borrowings outstanding as at 31 December 2021 amounts to R 14,490,699

**TABLE 11: Actual Borrowing for December 2021**  
**ANNEXURE A**

**ANNEXURE A**  
**DECEMBER 2021**

Borrowing Reference No.	Start Date	End Date	Borrowing Period (Years)	Original Loan	Lender	Purpose	12 Month Rate (24th Reference)	Interest Paid Till quarter	Opening Balance 31/12/2021	Debt Repaid or Re-issued	Additional Principal Approved	Balance at 31/12/2021
<b>ANNUITY LOANS</b>												
WW1192	1/10/1998	30/06/2018	20	7433488	Development Bank of SA	Provision of Infrastructure	16.25	0.00	0.00	0.00	0.00	0.00
WW1282	1/10/1998	30/06/2020	20	3981808	Development Bank of SA	Provision of Infrastructure	15.6	0.00	0.00	0.00	0.00	0.00
MW196771	1/11/2010	1/11/2025	15	31298018	Development Bank of SA	Provision of Infrastructure	14.25	820 008.77	15 520 738.80	1 530 620.52	0.00	14 890 699.45
15906	30/06/1999	30/06/2019	20	587090	Development Bank of SA	Provision of Infrastructure	15.25	0.00	0.00	0.00	0.00	0.00
15912	30/06/1999	30/06/2019	20	7477080	Development Bank of SA	Provision of Infrastructure	15.25	0.00	0.00	0.00	0.00	0.00
15913	30/06/1999	30/06/2019	20	8790590	Development Bank of SA	Provision of Infrastructure	15.25	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ANNUITIES</b>								<b>820 008.77</b>	<b>15 520 738.80</b>	<b>1 530 620.52</b>	<b>0.00</b>	<b>14 890 699.45</b>

## PART 2 SUPPORTING DOCUMENTS

### 5. IN -YEAR BUDGET STATEMENT SUPPORTING TABLES AND DOCUMENTATIONS

#### 5.1 Debtors age analysis

##### Debtors age analysis per service

The municipality's total outstanding debtors amounted to R 6,055,959,293 as at 31 December 2021 compared to R 5,989,818,910 as at 30 November 2021.

Current to **30 days** debt amounted to R 230,899,506 as at 31 December 2021 and has decreased with R 37,019,333 compared to R 267,918,839 as at 30 November 2021.

**31 to 60 days** debt increased with R 24,551,865;

**61 to 90 days** decreased with R 20,196,112 and

**91 days and older debt** as at 31 December 2021 amounted to R 5,527,524,660 and has increased with R 98,803,963 compared to R 5,428,720,697 as at 31 November 2021.

Interest on debtors is also included in total debtors' book

##### Debtors age analysis per debtor type

Government Debt R 91,162,246 (1.5%)

Business debtors R 557,151,658 (9.2%)

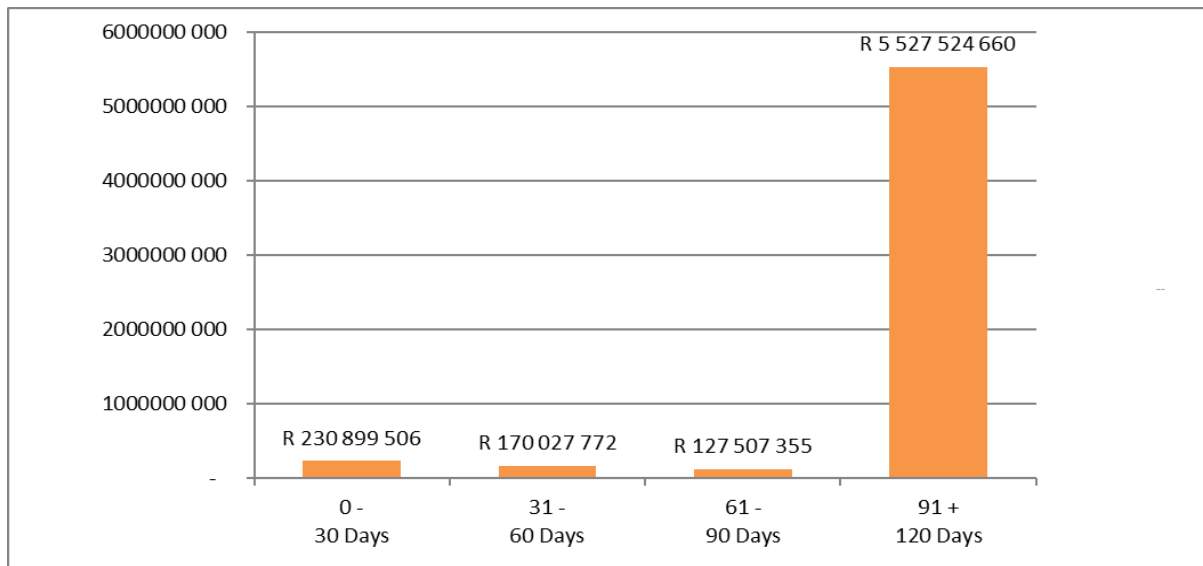
Domestic debtors R 5,407,645,389 (89.3%)

#### TABLE 12: Outstanding Debtors as at 31 December 2021

Outstanding debtor's analysis as at 31 December 2021.

NW403 City Of Matlosana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2021/22									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.To Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			
R thousands													
<b>Debtors Age Analysis By Income Source</b>													
Trade and Other Receivables from Exchange Transactions - Water	1200	63 164	51 074	38 209	2 112 509					2 264 955	2 112 509		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	66 570	23 099	15 563	377 308					482 541	377 308		
Receivables from Non-exchange Transactions - Property Rates	1400	31 007	12 930	10 537	314 678					369 152	314 678		
Receivables from Exchange Transactions - Waste Water Management	1500	7 696	5 683	5 165	284 837					303 380	284 837		
Receivables from Exchange Transactions - Waste Management	1600	15 000	11 476	10 731	557 087					594 233	557 087		
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-					-	-		
Interest on Arrear Debtor Accounts	1810	-	-	-	-					-	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-					-	-		
Other	1900	47 462	65 767	47 303	1 881 106					2 041 638	1 881 106		
<b>Total By Income Source</b>	<b>2000</b>	<b>230 900</b>	<b>170 028</b>	<b>127 507</b>	<b>5 527 525</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 055 959</b>	<b>5 527 525</b>	<b>-</b>	<b>-</b>
<b>2020/21 - totals only</b>													
<b>Debtors Age Analysis By Customer Group</b>													
Organs of State	2200	5 010	2 954	4 329	78 869					91 162	78 869		
Commercial	2300	65 002	22 333	15 982	453 835					557 152	453 835		
Households	2400	160 888	144 740	107 197	4 994 821					5 407 645	4 994 821		
Other	2500	-	-	-	-					-	-		
<b>Total By Customer Group</b>	<b>2600</b>	<b>230 900</b>	<b>170 028</b>	<b>127 507</b>	<b>5 527 525</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 055 959</b>	<b>5 527 525</b>	<b>-</b>	<b>-</b>



### Reason for increase in debtor's book

- Poor collection as a result of increasing high unemployment within KOSH
- Ineffective credit control implementation in ESKOM electricity supply areas namely: Khuma, Kanana, Tigane
- Political interference

### 5.2 Creditors age analysis

The municipality's total outstanding creditors amounted to R 1,962,282,802 as at 31 December 2021 compared with the R 2,055,901,105 as at 30 November 2021 and decreased with R 93,618,303

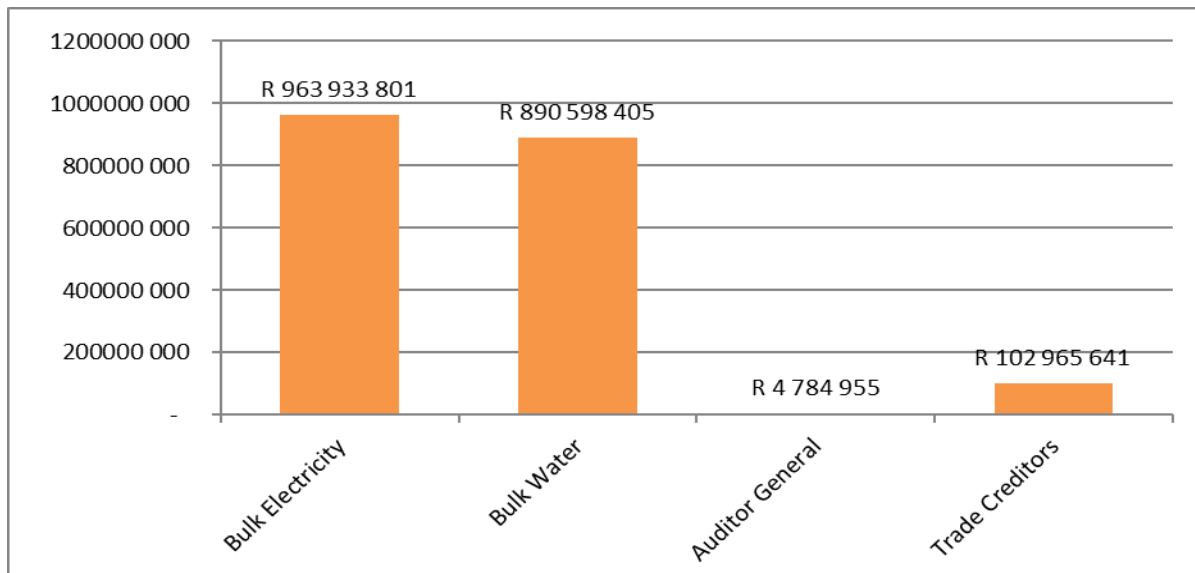
**Midvaal** – A total amount of R 90 million was paid in the second quarter ended 31 December 2021.

**Eskom** – A total amount of R 252 million was paid in the second quarter ended 31 December 2021.

**TABLE 13: Creditor's Age Analysis as at 31 December 2021**

NW403 City Of Matlosana - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2021/22								Total	Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		
<b>Creditors Age Analysis By Customer Type</b>											
Bulk Electricity	0100	68 554	69 202	75 683	750 495					963 934	
Bulk Water	0200	82 819	43 171	41 656	722 952					890 598	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700	7 341	48	3 952	91 625					102 966	
Auditor General	0800	3 298	1 288	9	190					4 785	
Other	0900									-	
<b>Total By Customer Type</b>	<b>1000</b>	<b>162 011</b>	<b>113 709</b>	<b>121 301</b>	<b>1 565 262</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 962 283</b>	<b>-</b>



### 5.3 Investment

Surplus cash is invested on a daily basis depending on the commitment of funds. The municipality's investments as at 31 December 2021 is as set out in Table 14 below. The municipality started the beginning of the month with total investments of R 354,921,537 and after investments made of R 244,670,180 and withdrawals of R 261,617,372 closed with an investment balance of R 340,374,554 at the five listed local banks.

**TABLE 14: Investments as at 31 December 2021**

NW403 City Of Matlosana - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate <sup>3</sup>	Commissio n Paid (Rands)	Commissio n Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
<b>Municipality</b>														
ABSA	-	daily call	yes	Variable	-	-	-	-	-	275 026	2 078	(261 617)	244 670	260 157
INVESTEC	-	daily call	yes	Variable	-	-	-	-	-	7 047	22	-	-	7 069
SANLAM	2yrs	Policy	yes	Variable	-	-	-	2024/08/01	10 776	-	-	-	-	10 776
FNB	12months	Long term	yes	Variable	-	-	-	2022/06/30	66	-	-	-	-	66
FNB	-	daily call	yes	Variable	-	-	-	-	38 600	228	-	-	-	38 828
NEDBANK	-	daily call	yes	Variable	-	-	-	-	23 405	73	-	-	-	23 478
<b>Municipality sub-total</b>										<b>354 922</b>	<b>2 400</b>	<b>(261 617)</b>	<b>244 670</b>	<b>340 375</b>
<b>Entities</b>														
-														
-														
-														
-														
-														
<b>Entities sub-total</b>										<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>										<b>354 922</b>	<b>2 400</b>	<b>(261 617)</b>	<b>244 670</b>	<b>340 375</b>

## 5.4 Allocations received and actual expenditure on allocations received

The municipality's position with regard to grant allocation received and the actual expenditure on the grant allocations received are set out in Table 15 and 16 below. The Operating grants expenditure amounted to R 30.332 million as at 31 December 2021 and the Capital grants expenditure amounted to R 73.396 million as at 31 December 2021.

**TABLE 15: Transfer and Grant Receipts**

NW403 City Of Matlosana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December										
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		529 969	493 610	493 610	177 128	353 438	246 805	106 633	43,2%	493 610
Energy Efficiency and Demand Side Management Grant		5 974	-	-	-	-	-	-	-	-
Equitable Share		466 536	484 096	484 096	176 812	351 707	242 048	109 659	45,3%	484 096
Expanded Public Works Programme Integrated Grant		2 452	1 786	1 786	218	674	893	(219)	-24,5%	1 786
Local Government Financial Management Grant		2 929	3 100	3 100	98	283	1 550	(1 267)	-81,7%	3 100
Municipal Disaster Relief Grant		47 222	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant	3	4 857	4 628	4 628	-	774	2 314	(1 539)	-66,5%	4 628
Other transfers and grants [insert description]										
<b>Provincial Government:</b>		478	1 234	1 234	534	534	617	(83)	-13,4%	1 234
Capacity Building and Other Grants		478	1 234	1 234	534	534	617	(83)	-13,4%	1 234
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Total Operating Transfers and Grants</b>	5	530 448	494 844	494 844	177 662	353 973	247 422	106 551	43,1%	494 844
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		189 551	167 630	167 630	26 989	78 881	83 815	(4 934)	-5,9%	167 630
Integrated National Electrification Programme Grant		21 022	26 707	26 707	40	40	13 353	(13 313)	-99,7%	26 707
Municipal Infrastructure Grant		100 789	87 923	87 923	20 279	51 609	43 962	7 648	17,4%	87 923
Neighbourhood Development Partnership Grant		49 063	53 000	53 000	6 671	26 899	26 500	399	1,5%	53 000
Water Services Infrastructure Grant		18 678	-	-	-	333	-	333	-	-
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
Developers Contribution		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	5	189 551	167 630	167 630	26 989	78 881	83 815	(4 934)	-5,9%	167 630
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	719 998	662 474	662 474	204 652	432 854	331 237	101 617	30,7%	662 474

**TABLE 16: Transfer and Grant Expenditure**

NW403 City Of Matlosana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		132 424	84 562	84 562	4 017	29 770	42 281	(12 511)	-29,6%	84 562
Energy Efficiency and Demand Side Management Grant		5 162	4 340	4 340	-	-	2 170	(2 170)	-100,0%	4 340
Equitable Share		65 087	69 020	69 020	3 226	24 515	34 510	(9 995)	-29,0%	69 020
Expanded Public Works Programme Integrated Grant		2 609	2 574	2 574	217	891	1 287	(396)	-30,8%	2 574
Local Government Financial Management Grant		35 277	3 300	3 300	167	811	1 650	(839)	-50,9%	3 300
Municipal Disaster Relief Grant		19 400	924	924	-	1 165	462	702	152,0%	924
Municipal Infrastructure Grant		4 889	4 404	4 404	407	2 389	2 202	187	8,5%	4 404
<b>Provincial Government:</b>		372	1 234	1 234	28	562	617	(55)	-8,9%	1 234
Capacity Building and Other Grants		372	1 234	1 234	28	562	617	(55)	-8,9%	1 234
Libraries; Archives and Museums		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<b>Total operating expenditure of Transfers and Grants:</b>		132 796	85 796	85 796	4 045	30 332	42 898	(12 566)	-29,3%	85 796
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		184 304	167 630	167 630	16 794	73 396	83 920	(10 524)	-12,5%	167 630
Integrated National Electrification Programme Grant		18 316	26 707	26 707	-	35	13 354	(13 319)	-99,7%	26 707
Municipal Disaster Relief Grant		19 422	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		86 086	87 923	87 923	12 672	48 898	44 066	4 832	11,0%	87 923
Neighbourhood Development Partnership Grant		44 238	43 000	43 000	3 910	23 516	21 500	2 016	9,4%	43 000
Water Services Infrastructure Grant		16 242	10 000	10 000	213	947	5 000	(4 053)	-81,1%	10 000
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
Developers Contribution		-	-	-	-	-	-	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>		184 304	167 630	167 630	16 794	73 396	83 920	(10 524)	-12,5%	167 630
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		317 100	253 426	253 426	20 839	103 728	126 818	(23 090)	-18,2%	253 426

**Residential Catalytic Project**

Opening balance as at 1 July 2021:	R 56,842,925
Less Withdrawals:	<u>-R 34,853,162</u>
Closing balance as at 30 September 2021:	<u>R 21,989,763</u>
Opening balance as at 1 December 2021:	R 21,989,763
Grant Received:	R 250,000,000
Less withdrawals:	<u>-R 130,495,051</u>
Closing Balance as at 31 December 2021:	<u><b>R 141,494,712</b></u>

**5.5 Council and employee benefits**

Employees related cost – R 344 million spent as at 31 December 2021  
 Council Remuneration – R 16.5 million spent as at 30 December 2021

**TABLE 17: Councillor and Employee Benefits**

NW403 City Of Matlosana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		22 682	23 167	23 167	2 044	10 338	11 584	(1 246)	-11%	23 167
Pension and UIF Contributions		2 112	2 119	2 119	53	736	1 060	(323)	-30%	2 119
Medical Aid Contributions		17	17	17	-	6	9	(3)	-33%	17
Motor Vehicle Allowance										
Cellphone Allowance		3 393	2 697	2 697	286	1 688	1 348	340	25%	2 697
Housing Allowances										
Other benefits and allowances		8 291	9 222	9 222	700	3 695	4 611	(916)	-20%	9 222
<b>Sub Total - Councillors</b>		<b>36 496</b>	<b>37 223</b>	<b>37 223</b>	<b>3 083</b>	<b>16 463</b>	<b>18 611</b>	<b>(2 148)</b>	<b>-12%</b>	<b>37 223</b>
<b>% increase</b>	4		<b>2,0%</b>	<b>2,0%</b>						<b>2,0%</b>
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages	3	5 688	10 192	10 192	461	2 764	5 096	(2 332)	-46%	10 192
Pension and UIF Contributions		9	15	15	1	5	7	(2)	-29%	15
Medical Aid Contributions		46	47	47	5	29	24	5	21%	47
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		596	1 287	1 287	59	352	643	(291)	-45%	1 287
Cellphone Allowance		24	199	199	2	12	100	(88)	-88%	199
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	7	7	-	-	4	(4)	-100%	7
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2									
<b>Sub Total - Senior Managers of Municipality</b>		<b>6 363</b>	<b>11 747</b>	<b>11 747</b>	<b>527</b>	<b>3 162</b>	<b>5 874</b>	<b>(2 712)</b>	<b>-46%</b>	<b>11 747</b>
<b>% increase</b>	4		<b>84,6%</b>	<b>84,6%</b>						<b>84,6%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		423 593	444 606	444 606	41 248	216 102	222 303	(6 201)	-3%	444 606
Pension and UIF Contributions		87 079	90 097	90 097	7 186	44 127	45 049	(922)	-2%	90 097
Medical Aid Contributions		39 093	41 323	41 323	3 113	19 094	20 662	(1 568)	-8%	41 323
Overtime		55 737	24 732	24 732	5 509	28 842	12 366	16 476	133%	24 732
Performance Bonus		33 169	35 720	35 720	1 872	16 312	17 860	(1 548)	-9%	35 720
Motor Vehicle Allowance										
Cellphone Allowance		984	1 172	1 172	72	468	586	(118)	-20%	1 172
Housing Allowances		6 858	7 415	7 415	546	3 328	3 708	(379)	-10%	7 415
Other benefits and allowances		16 830	24 341	24 341	1 371	7 166	12 171	(5 004)	-41%	24 341
Payments in lieu of leave		12 747	11 152	11 152	1 455	5 549	5 576	(28)	0%	11 152
Long service awards		(2 189)	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	31 664	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>		<b>705 566</b>	<b>680 557</b>	<b>680 557</b>	<b>62 371</b>	<b>340 987</b>	<b>340 280</b>	<b>707</b>	<b>0%</b>	<b>680 557</b>
<b>% increase</b>	4		<b>-3,5%</b>	<b>-3,5%</b>						<b>-3,5%</b>
<b>Total Parent Municipality</b>		<b>748 425</b>	<b>729 527</b>	<b>729 527</b>	<b>65 981</b>	<b>360 613</b>	<b>364 765</b>	<b>(4 153)</b>	<b>-1%</b>	<b>729 527</b>



**TABLE: 18 Material Variances**

NW403 CITY OF MATLOSANA - SUPPORTING TABLE SC1 MATERIAL VARIANCE EXPLANATIONS – M06 DECEMBER				
Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
R thousands				
<b>1.Revenue by Source</b>				
	Property Rates	1,453,363	Property rates has a slightly negative variance considering the once off billing of farmers and some government property rates in the first part of the year.	
	Service Charges: Electricity	(17 586 673)	Electricity billing has increased due to Amnesty programme that was implemented.	
	Service Charges: Water	(39 640 777)	Water is slightly lower than budgeted due to the estimated readings caused by lack of access to some premises; the consumers are now bringing the correct readings.	The meter reading schedule is now sent to different media platforms and local newspaper to inform consumers and allow them to arrange access for the meter readers.
	Service Charges: Refuse	(4 349 210)	Refuse revenue is below the 10% norm and need to be monitored.	Review during Adjustment budget
	Service Charges: Sanitation	(2 827 528)	Sanitation is slightly lower; the budget will be review during adjustment budget.	Review during Adjustment budget
	Rental of facilities and equipment	396 004	Rentals is 11% more on collection due to COVID 19 regulations being open for public.	
	Interest earned - outstanding debtors	22,025,794	The continuous increase of the debtor's book results in the increase of interest earned on outstanding debtors' balances.	<ul style="list-style-type: none"> <li>➤ Appoint Debt collectors</li> <li>➤ Ward Councillors to educate and encourage the community to pay the services</li> <li>➤ Full implementation of</li> <li>➤ Credit control measures</li> </ul>
	Interest earned - External Investment	(1 333 964)	Most of the interest earned will only be realised at the end of financial year.	The percentage will increase towards the end of financial year
	License and Permits	208 343	The license collection is more with 4% due to the extension of renewal of licenses issued by the Minister of Transport.	
	Transfers Recognised - Operational	106 550 823	Operational grants received were as per the DORA.	
	Fines, penalties and forfeits	(18,042,883)	Traffic department appointed back office but not yet fully functional and also COVID19 had a huge impact, the Traffic officers had to work under strictly COVID 19 regulations. The roadblock has started and the collection is expected to improve.	Radical collection methods need to Be sought and implemented.

<u>2. Expenditure by Type</u>			
Employee related	(2 004 501)	Is 1% less than the mid-year targeted budget due to the vacant posts	Only critical post will be filled
Depreciation	11 298 118	Is more than the budgeted and the budget will be adjusted accordingly. This is due to the WIP of N12 catalytic project brought in.	Adjustment budget
Debt impairment	(307,512,540)	The provision for debt impairment journals did not went through in the period.	Journal should be passed On a monthly basis
Inventory consumed	(162,308,585)	Expenditure is lower due to cash constraints.	Review the budget
Bulk Purchases - electricity	(127,980,660)	It is still difficult to meet the obligation, this is due to low collection rate.	Implement revenue enhancement And debt collection rate strategies.
Contracted Services	20 835 600	This expenditure was under budgeted. The Municipality reviewing all contracted services to try and reduce them to reasonable level.	Review and reduce contracted services.
Other Expenditure	(27 428 959)	Is lower because of cost containment and cash flow challenges.	Need to take adopted Financial plan into consideration so that it can improve our cashflow and reduce excessive spending

**TABLE 19: Financial Performance**

**NW403 City Of Matlosana - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December**

Description of financial indicator	Basis of calculation	Ref	2020/21	Budget Year 2021/22			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b><u>Borrowing Management</u></b>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		1,8%	10,0%	10,0%	0,1%	1,1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Safety of Capital</u></b>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		91,3%	22,9%	22,9%	83,9%	22,9%
Gearing	Long Term Borrowing/ Funds & Reserves		0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Liquidity</u></b>							
Current Ratio	Current assets/current liabilities	1	50,3%	85,0%	85,0%	77,6%	85,0%
Liquidity Ratio	Monetary Assets/Current Liabilities		17,1%	20,4%	20,4%	23,3%	20,4%
<b><u>Revenue Management</u></b>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		38,8%	26,4%	26,4%	107,2%	26,4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Creditors Management</u></b>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
<b><u>Funding of Provisions</u></b>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<b><u>Other Indicators</u></b>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		20,4%	19,6%	19,6%	18,6%	19,6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		3,6%	5,5%	4,5%	2,9%	4,5%
Interest & Depreciation	I&D/Total Revenue - capital revenue		13,7%	10,5%	10,5%	0,0%	1,1%
<b><u>IDP regulation financial viability indicators</u></b>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

Capital Charges to Operating Expenditure : Positive and lower than the norm as the loans are steadily reduced.

Borrowed funding of 'own' capital expenditure: N/A no new borrowings.

Debt to Equity: At 83.9% it is higher than the norm of 45% and the budgeted 22.9% for the six-month period.

Current ratio: Indicate that the actuals liabilities as at 31 December 2021 stands at 77.6% of the current assets and is lower compare to the budget of 85%.

Liquidity ratio: the liquidity ratio is unfavourable and the lower ratio is mostly a reflective of the increase in payables.

Annual Debtors collection rate: At 71%, need to be at least 90% to be sustainable.

Other indicators

Employee Costs: With in the NT norm indicating that the municipality do have a high vacancy rate.

Repair & Maintenance: Higher for the six months then the budgeted ratio, but still below the 8% NT norm. This is because of the unfunded budget challenges.

**Table: 20 Capital Expenditure Performance**

**NW403 City Of Matlosana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December**

Month	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>									
<b>Monthly expenditure performance trend</b>									
July	4 044	13 969	13 969	8 098	8 098	13 969	5 871	42,0%	5%
August	6 857	13 969	14 144	14 892	22 990	28 113	5 122	18,2%	14%
September	7 358	13 969	13 952	18 582	41 572	42 065	492	1,2%	25%
October	5 891	13 969	13 952	6 108	47 680	56 016	8 336	14,9%	28%
November	5 954	13 969	13 952	8 921	56 601	69 968	13 367	19,1%	34%
December	33 076	13 969	13 952	16 794	73 396	83 920	10 524	12,5%	44%
January	6 209	13 969	13 952	-	-	97 872	-	-	-
February	12 666	13 969	13 952	-	-	111 823	-	-	-
March	18 733	13 969	13 952	-	-	125 775	-	-	-
April	14 743	13 969	13 952	-	-	139 727	-	-	-
May	24 879	13 969	13 952	-	-	153 679	-	-	-
June	53 529	13 969	13 952	-	-	167 630	-	-	-
<b>Total Capital expenditure</b>	<b>193 941</b>	<b>167 630</b>	<b>167 630</b>	<b>73 396</b>					

## 5.6 Other Supporting Documents

- SC13a: Capital expenditure on new assets by assets class
- SC 13b: Capital expenditure on renewal of existing assets
- SC 13c: Expenditure On repairs and maintenance by assets class
- SC 13d: Depreciation by assets class
- SC 13e: Expenditure on upgrading of existing assets by assets class

Supporting TABLE SC13a:

NW403 City Of Matlosana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December										
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on new assets by Asset Class/Sub-class										
<b>Infrastructure</b>		156 912	135 615	135 615	10 534	52 144	67 912	15 769	23,2%	135 615
Roads Infrastructure		49 600	55 012	55 012	3 509	32 384	27 506	(4 878)	-17,7%	55 012
Roads		49 600	55 012	55 012	3 509	32 384	27 506	(4 878)	-17,7%	55 012
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		50 705	38 707	38 707	3 069	6 049	19 354	13 305	68,7%	38 707
Power Plants										
HV Substations		12 103	-	-	-	-	-	-		-
HV Switching Station										
HV Transmission Conductors										
MV Substations		2 674	-	-	-	-	-	-		-
MV Switching Stations										
LV Networks		14 820	38 707	38 707	3 069	6 019	19 354	13 335	68,9%	38 707
LV Networks		21 108	-	-	-	30	-	(30)	#DIV/0!	-
Capital Spares										
Water Supply Infrastructure		34 145	33 280	33 280	3 603	10 758	16 745	5 986	35,8%	33 280
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations		7 436	-	-	-	-	-	-		-
Water Treatment Works										
Bulk Mains		8 896	7 500	27 280	3 603	10 758	12 845	2 087	16,2%	27 280
Distribution		17 813	25 780	6 000	-	-	3 899	3 899	100,0%	6 000
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		22 462	8 616	8 616	353	2 952	4 308	1 356	31,5%	8 616
Pump Station		6 261	-	8 616	353	2 952	3 916	964	24,6%	8 616
Reticulation		16 201	8 616	-	-	-	392	392	100,0%	-
Waste Water Treatment Works										
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities										
Capital Spares										

Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-
Landfill Sites	-	-	-	-	-	-	-	-	-
Waste Transfer Stations	-	-	-	-	-	-	-	-	-
Waste Processing Facilities	-	-	-	-	-	-	-	-	-
Waste Drop-off Points	-	-	-	-	-	-	-	-	-
Waste Separation Facilities	-	-	-	-	-	-	-	-	-
Electricity Generation Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-
Rail Lines	-	-	-	-	-	-	-	-	-
Rail Structures	-	-	-	-	-	-	-	-	-
Rail Furniture	-	-	-	-	-	-	-	-	-
Drainage Collection	-	-	-	-	-	-	-	-	-
Storm water Conveyance	-	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-	-
MV Substations	-	-	-	-	-	-	-	-	-
LV Networks	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps	-	-	-	-	-	-	-	-	-
Piers	-	-	-	-	-	-	-	-	-
Revetments	-	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Community Assets</b>	<b>12 193</b>	<b>15 285</b>	<b>15 285</b>	<b>4 275</b>	<b>12 793</b>	<b>7 643</b>	<b>(5 150)</b>	<b>-67,4%</b>	<b>15 285</b>
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	12 193	15 285	15 285	4 275	12 793	7 643	(5 150)	-67,4%	15 285
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	12 193	15 285	15 285	4 275	12 793	7 643	(5 150)	-67,4%	15 285
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-

Stores											
Laboratories											
Training Centres											
Manufacturing Plant											
Depots											
Capital Spares											
Housing											
Staff Housing											
Social Housing											
Capital Spares											
<b>Biological or Cultivated Assets</b>											
Biological or Cultivated Assets											
<b>Intangible Assets</b>											
Service Concessions											
Licences and Rights											
Water Rights											
Effluent Licenses											
Solid Waste Licenses											
Computer Software and Applications											
Load Settlement Software Applications											
Unspecified											
<b>Computer Equipment</b>											
Computer Equipment											
<b>Furniture and Office Equipment</b>											
Furniture and Office Equipment											
<b>Machinery and Equipment</b>											
Machinery and Equipment											
<b>Transport Assets</b>											
Transport Assets											
<b>Land</b>											
Land											
<b>Zoo's, Marine and Non-biological Animals</b>											
Zoo's, Marine and Non-biological Animals											
<b>Total Capital Expenditure on new assets</b>	1	169 105	150 901	150 901	14 809	64 936	75 555	10 619	14,1%	150 901	

### Supporting TABLE SC13b

**NW403 City of Matielosana - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class -**

Description	Ref	2020/21		Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
<b>R thousands</b>	1										
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>											
<b>Infrastructure</b>		16 242	4 000	4 000	213	947	2 000	1 053	52,6%	4 000	
Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		16 242	4 000	4 000	213	947	2 000	1 053	52,6%	4 000	
Pump Station		-	-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		16 242	4 000	4 000	213	947	2 000	1 053	52,6%	4 000	
Outfall Sewers		-	-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-	-

<i>Promenades</i>							-		
<i>Capital Spares</i>							-		
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
<i>Data Centres</i>							-		
<i>Core Layers</i>							-		
<i>Distribution Layers</i>							-		
<i>Capital Spares</i>							-		
<b>Community Assets</b>	-	-	-	-	-	-	-		-
Community Facilities	-	-	-	-	-	-	-		-
<i>Halls</i>							-		
<i>Centres</i>							-		
<i>Crèches</i>							-		
<i>Clinics/Care Centres</i>							-		
<i>Fire/Ambulance Stations</i>							-		
<i>Testing Stations</i>							-		
<i>Museums</i>							-		
<i>Galleries</i>							-		
<i>Theatres</i>							-		
<i>Libraries</i>							-		
<i>Cemeteries/Crematoria</i>							-		
<i>Police</i>							-		
<i>Parks</i>							-		
<i>Public Open Space</i>							-		
<i>Nature Reserves</i>							-		
<i>Public Ablution Facilities</i>							-		
<i>Markets</i>							-		
<i>Stalls</i>							-		
<i>Abattoirs</i>							-		
<i>Airports</i>							-		
<i>Taxi Ranks/Bus Terminals</i>							-		
<i>Capital Spares</i>							-		
Sport and Recreation Facilities	-	-	-	-	-	-	-		-
<i>Indoor Facilities</i>							-		
<i>Outdoor Facilities</i>							-		
<i>Capital Spares</i>							-		
<b>Heritage assets</b>	-	-	-	-	-	-	-		-
<i>Monuments</i>							-		
<i>Historic Buildings</i>							-		
<i>Works of Art</i>							-		
<i>Conservation Areas</i>							-		
<i>Other Heritage</i>							-		

<b>Investment properties</b>		-	-	-	-	-	-	-	-	
Revenue Generating		-	-	-	-	-	-	-	-	
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	
Improved Property										
Unimproved Property										
<b>Other assets</b>		-	-	-	-	-	-	-	-	
Operational Buildings		-	-	-	-	-	-	-	-	
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	
Staff Housing										
Social Housing										
Capital Spares										
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	
Biological or Cultivated Assets										
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	
Computer Equipment										
<b>Furniture and Office Equipment</b>		-	-	-	-	-	-	-	-	
Furniture and Office Equipment										
<b>Machinery and Equipment</b>		-	-	-	-	-	-	-	-	
Machinery and Equipment										
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	
Transport Assets										
<b>Land</b>		-	-	-	-	-	-	-	-	
Land										
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals										
<b>Total Capital Expenditure on renewal of existing ass</b>	1	16 242	4 000	4 000	213	947	2 000	1 053	52.6%	4 000



Supporting TABLE SC13c

NW403 City Of Matlosana - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06										
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
1										
Repairs and maintenance expenditure by Asset Class/Sub-class										
<b>Infrastructure</b>		45 791	79 012	79 012	5 412	38 727	39 506	779	2,0%	79 012
Roads Infrastructure		6 017	16 585	16 585	2 445	8 431	8 292	(139)	-1,7%	16 585
Roads		5 833	16 132	16 132	2 419	8 353	8 066	(287)	-3,6%	16 132
Road Structures										
Road Furniture		185	453	453	26	78	227	148	65,5%	453
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		35 985	25 888	25 888	1 641	19 525	12 944	(6 581)	-50,8%	25 888
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations		217	266	266	-	-	133	133	100,0%	266
MV Switching Stations		1 139	260	260	-	-	130	130	100,0%	260
MV Networks										
LV Networks		34 629	25 362	25 362	1 641	19 525	12 681	(6 843)	-54,0%	25 362
Capital Spares										
Water Supply Infrastructure		2 292	13 530	13 530	476	5 726	6 765	1 039	15,4%	13 530
Dams and Weirs										
Boreholes										
Reservoirs		13	2 817	2 817	81	1 559	1 409	(151)	-10,7%	2 817
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		2 279	10 713	10 713	395	4 166	5 356	1 190	22,2%	10 713
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		1 496	23 009	23 009	849	5 045	11 505	6 460	56,1%	23 009
Pump Station										
Reticulation		1 432	12 009	12 009	509	4 190	6 005	1 815	30,2%	12 009
Waste Water Treatment Works		64	11 000	11 000	340	855	5 500	4 645	84,5%	11 000
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-		-

Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure									
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
<b>Community Assets</b>	<b>1 768</b>	<b>9 114</b>	<b>9 114</b>	<b>1 293</b>	<b>6 401</b>	<b>4 557</b>	<b>(1 844)</b>	<b>-40,5%</b>	<b>9 114</b>
Community Facilities	649	4 568	4 568	335	2 506	2 284	(222)	-9,7%	4 568
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
Museums	39	49	49	26	26	25	(1)	-4,1%	49
Galleries									
Theatres									
Libraries	208	912	912	25	520	456	(64)	-14,1%	912
Cemeteries/Crematoria	175	2 905	2 905	284	1 918	1 452	(465)	-32,0%	2 905
Police									
Parks									
Public Open Space		4	4			2	2	100,0%	4
Nature Reserves		56	56		42	28	(14)	-50,4%	56
Public Ablution Facilities									
Markets	226	641	641			321	321	100,0%	641
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	1 120	4 547	4 547	958	3 895	2 273	(1 621)	-71,3%	4 547
Indoor Facilities	147	1 504	1 504	658	1 148	752	(396)	-52,6%	1 504
Outdoor Facilities	973	3 043	3 043	300	2 747	1 521	(1 226)	-80,6%	3 043
Capital Spares									
<b>Heritage assets</b>	<b>163</b>	<b>164</b>	<b>164</b>	<b>-</b>	<b>-</b>	<b>82</b>	<b>82</b>	<b>100,0%</b>	<b>164</b>
Monuments									
Historic Buildings									
Works of Art		4	4			2	2	100,0%	4
Conservation Areas	<b>163</b>	<b>160</b>	<b>160</b>	<b>-</b>	<b>-</b>	<b>80</b>	<b>80</b>	<b>100,0%</b>	<b>160</b>
Other Heritage									
<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue Generating									
Improved Property									
Unimproved Property									
Non-revenue Generating									
Improved Property									
Unimproved Property									
<b>Other assets</b>	<b>1 075</b>	<b>2 458</b>	<b>2 458</b>	<b>206</b>	<b>558</b>	<b>1 229</b>	<b>671</b>	<b>54,6%</b>	<b>2 458</b>
Operational Buildings	1 075	2 458	2 458	206	558	1 229	671	54,6%	2 458
Municipal Offices	1 042	2 353	2 353	207	538	1 177	639	54,3%	2 353
Pay/Enquiry Points									
Building Plan Offices									
Workshops	26	48	48		19	24	5	20,9%	48
Yards									
Stores	8	57	57	(1)	1	28	27	95,6%	57
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing									
Staff Housing									
Social Housing									
Capital Spares									
<b>Biological or Cultivated Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Biological or Cultivated Assets									

<b>Intangible Assets</b>		17 063	3 211	3 211	212	1 046	1 606	560	34,9%	3 211	
Servitudes											
Licences and Rights		17 063	3 211	3 211	212	1 046	1 606	560	34,9%	3 211	
<i>Water Rights</i>											
<i>Effluent Licenses</i>											
<i>Solid Waste Licenses</i>											
<i>Computer Software and Applications</i>		17 063	3 211	3 211	212	1 046	1 606	560	34,9%	3 211	
<i>Load Settlement Software Applications</i>											
<i>Unspecified</i>											
<b>Computer Equipment</b>		1 835	2 812	2 812	28	1 019	1 406	388	27,6%	2 812	
Computer Equipment		1 835	2 812	2 812	28	1 019	1 406	388	27,6%	2 812	
<b>Furniture and Office Equipment</b>		243	627	627	-	33	314	281	89,4%	627	
Furniture and Office Equipment		243	627	627	-	33	314	281	89,4%	627	
<b>Machinery and Equipment</b>		7 026	21 416	21 416	1 895	3 992	10 708	6 717	62,7%	21 416	
Machinery and Equipment		7 026	21 416	21 416	1 895	3 992	10 708	6 717	62,7%	21 416	
<b>Transport Assets</b>		50 418	76 366	41 320	-	1 511	20 660	19 149	92,7%	41 320	
Transport Assets		50 418	76 366	41 320	-	1 511	20 660	19 149	92,7%	41 320	
<b>Land</b>		-	-	-	-	-	-	-	-	-	
Land		-	-	-	-	-	-	-	-	-	
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	
<b>Total Repairs and Maintenance Expenditure</b>		1	125 383	195 181	160 134	9 045	53 286	80 068	26 782	33,4%	160 134

## Supporting TABLE SC13d

**NW403 City Of Matlosana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December**

Description	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		312 840	283 862	283 862	51 790	155 371	141 931	(13 440)	-9,5%	283 862
Roads Infrastructure		88 314	91 851	91 851	15 220	45 660	45 925	266	0,6%	91 851
Roads		88 314	91 851	91 851	15 220	45 660	45 925	266	0,6%	91 851
<i>Road Structures</i>										
<i>Road Furniture</i>										
<i>Capital Spares</i>										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
Electrical Infrastructure		55 562	47 707	47 707	9 260	27 781	23 853	(3 928)	-16,5%	47 707
<i>Power Plants</i>		-	-	-	-	-	-	-	-	-
<i>HV Substations</i>		-	-	-	-	-	-	-	-	-
<i>HV Switching Station</i>										
<i>HV Transmission Conductors</i>										
<i>MV Substations</i>										
<i>MV Switching Stations</i>										
<i>MV Networks</i>		55 562	47 707	47 707	9 260	27 781	23 853	(3 928)	-16,5%	47 707
<i>LV Networks</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>										
Water Supply Infrastructure		105 698	89 199	89 199	17 141	51 424	44 599	(6 825)	-15,3%	89 199
<i>Dams and Weirs</i>		-	-	-	-	-	-	-	-	-
<i>Boreholes</i>										
<i>Reservoirs</i>										
<i>Pump Stations</i>										
<i>Water Treatment Works</i>		(58 176)	-	-	-	-	-	-	-	-
<i>Bulk Mains</i>		-	-	-	-	-	-	-	-	-
<i>Distribution</i>		163 874	89 199	89 199	17 141	51 424	44 599	(6 825)	-15,3%	89 199
<i>Distribution Points</i>										
<i>PRV Stations</i>										
<i>Capital Spares</i>										
Sanitation Infrastructure		63 253	55 106	55 106	10 169	30 506	27 553	(2 953)	-10,7%	55 106
<i>Pump Station</i>										
<i>Reticulation</i>		49 423	55 106	55 106	10 169	30 506	27 553	(2 953)	-10,7%	55 106
<i>Waste Water Treatment Works</i>		13 830	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>										
<i>Toilet Facilities</i>										
<i>Capital Spares</i>										
Solid Waste Infrastructure		12	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>		12	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>										
<i>Waste Processing Facilities</i>										
<i>Waste Drop-off Points</i>										
<i>Waste Separation Facilities</i>										
<i>Electricity Generation Facilities</i>										
<i>Capital Spares</i>										
Rail Infrastructure		-	-	-	-	-	-	-	-	-

<i>Rail Lines</i>										
<i>Rail Structures</i>										
<i>Rail Furniture</i>										
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
<i>MV Substations</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
<b>Coastal Infrastructure</b>										
<i>Sand Pumps</i>										
<i>Piers</i>										
<i>Revetments</i>										
<i>Promenades</i>										
<i>Capital Spares</i>										
<b>Information and Communication Infrastructure</b>										
<i>Data Centres</i>										
<i>Core Layers</i>										
<i>Distribution Layers</i>										
<i>Capital Spares</i>										
<b>Community Assets</b>	<b>4 148</b>									
<b>Community Facilities</b>	<b>4 148</b>									
<i>Halls</i>	<b>4 148</b>									
<i>Centres</i>										
<i>Crèches</i>										
<i>Clinics/Care Centres</i>										
<i>Fire/Ambulance Stations</i>										
<i>Testing Stations</i>										
<i>Museums</i>										
<i>Galleries</i>										
<i>Theatres</i>										
<i>Libraries</i>										
<i>Cemeteries/Crematoria</i>										
<i>Police</i>										
<i>Parks</i>										
<i>Public Open Space</i>										
<i>Nature Reserves</i>										
<i>Public Ablution Facilities</i>										
<i>Markets</i>										
<i>Stalls</i>										
<i>Abattoirs</i>										
<i>Airports</i>										
<i>Taxi Ranks/Bus Terminals</i>										
<i>Capital Spares</i>										
<b>Sport and Recreation Facilities</b>										
<i>Indoor Facilities</i>										
<i>Outdoor Facilities</i>										
<i>Capital Spares</i>										
<b>Heritage assets</b>										
<i>Monuments</i>										
<i>Historic Buildings</i>										
<i>Works of Art</i>										
<i>Conservation Areas</i>										
<i>Other Heritage</i>										
<b>Investment properties</b>										
<b>Revenue Generating</b>										
<i>Improved Property</i>										
<i>Unimproved Property</i>										
<b>Non-revenue Generating</b>										
<i>Improved Property</i>										
<i>Unimproved Property</i>										
<b>Other assets</b>	<b>(40 888)</b>	<b>77 965</b>	<b>77 965</b>	<b>12 577</b>	<b>37 732</b>	<b>38 983</b>	<b>1 251</b>	<b>3,2%</b>	<b>77 965</b>	
<b>Operational Buildings</b>	<b>(40 888)</b>	<b>77 965</b>	<b>77 965</b>	<b>12 577</b>	<b>37 732</b>	<b>38 983</b>	<b>1 251</b>	<b>3,2%</b>	<b>77 965</b>	
<i>Municipal Offices</i>	<b>(40 888)</b>	<b>77 965</b>	<b>77 965</b>	<b>12 577</b>	<b>37 732</b>	<b>38 983</b>	<b>1 251</b>	<b>3,2%</b>	<b>77 965</b>	
<i>Pay/Enquiry Points</i>										
<i>Building Plan Offices</i>										
<i>Workshops</i>										
<i>Yards</i>										
<i>Stores</i>										
<i>Laboratories</i>										
<i>Training Centres</i>										
<i>Manufacturing Plant</i>										
<i>Depots</i>										
<i>Capital Spares</i>										
<b>Housing</b>										
<i>Staff Housing</i>										
<i>Social Housing</i>										
<i>Capital Spares</i>										
<b>Biological or Cultivated Assets</b>										
<i>Biological or Cultivated Assets</i>										
<b>Intangible Assets</b>										
<i>Servitudes</i>										
<b>Licences and Rights</b>										
<i>Water Rights</i>										
<i>Effluent Licences</i>										
<i>Solid Waste Licences</i>										
<i>Computer Software and Applications</i>										
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										

<b>Computer Equipment</b>		21 532	1 949	1 949	176	528	975	446	45,8%	1 949
Computer Equipment		21 532	1 949	1 949	176	528	975	446	45,8%	1 949
<b>Furniture and Office Equipment</b>		36 226	1 831	1 831	237	710	915	205	22,4%	1 831
Furniture and Office Equipment		36 226	1 831	1 831	237	710	915	205	22,4%	1 831
<b>Machinery and Equipment</b>		657	-	-	-	-	-	-		-
Machinery and Equipment		657	-	-	-	-	-	-		-
<b>Transport Assets</b>		68 619	1 167	1 167	114	343	583	240	41,1%	1 167
Transport Assets		68 619	1 167	1 167	114	343	583	240	41,1%	1 167
<b>Land</b>		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
<b>Total Depreciation</b>	1	403 134	366 774	366 774	64 895	194 685	183 387	(11 298)	-6,2%	366 774

### Supporting TABLE SC13e

NW403 City of Matlosana - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class										
Description	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		(0)	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants										
HV Substations										
HV Switching Stations										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		(0)	-	-	-	-	-	-	-	-
Pump Station										
Reticulation										
Waste Water Treatment Works		(0)	-	-	-	-	-	-	-	-
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-

Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure									
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
<b>Community Assets</b>	<b>6 126</b>	<b>12 730</b>	<b>12 730</b>	<b>1 772</b>	<b>7 512</b>	<b>6 365</b>	<b>(1 147)</b>	<b>-18,0%</b>	<b>12 730</b>
Community Facilities	6 126	12 730	12 730	1 772	7 512	6 365	(1 147)	-18,0%	12 730
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria									
Police									
Parks									
Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets	6 126	12 730	12 730	1 772	7 512	6 365	(1 147)	-18,0%	12 730
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities									
Indoor Facilities									
Outdoor Facilities									
Capital Spares									
<b>Heritage assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue Generating									
Improved Property									
Unimproved Property									
Non-revenue Generating									
Improved Property									
Unimproved Property									
<b>Other assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Operational Buildings									
Municipal Offices									
Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing									
Staff Housing									
Social Housing									
Capital Spares									
<b>Biological or Cultivated Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Biological or Cultivated Assets									

<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
Computer Equipment										
<b>Furniture and Office Equipment</b>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
<b>Machinery and Equipment</b>		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	-
Transport Assets										
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land										
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
<b>Total Capital Expenditure on upgrading of existing</b>	1	6 126	12 730	12 730	1 772	7 512	6 365	(1 147)	-18,0%	12 730

## PART 3: OVERVIEW OF THE 2019/20 FINANCIAL YEAR

### 6.1 Overview of the Unaudited Financial Results of the 2020/21 Financial Year

The 2020/21 financial statements are still being audited. The review thereof will thus only be done after the report is finalized. To date no material findings were raised.

### 6.2 Comments on the Financial Ratio

The liquidity ratio is unfavourable. The low liquidity ratio does require a major improvement in the bottom line as reflected on the statement of financial performance to rectify and bring the ratio in line with the norm. The recovery is dependent on the budget constraints and the higher debtors' impairment realised.

A high cost coverage ratio is necessary in a highly fluctuating income environment as it indicates the ability to cover monthly fixed expenditure costs if there is a sudden loss of income. The ratio did not significantly fluctuate in the last 6 months.

The total outstanding services debtors' ratio remains unfavourable in the last period and it can be attributed to the low collection rate. Bad debts should also be written off to keep the ratio comparable between years.

The debt coverage ratio has remains high as it indicated the low uptake on external loans and the service thereof.

The financial performance of the municipality can be measured in the lower creditors' efficiency ratio. The municipality must work towards a cash positive budget to ensure that creditors can be serviced.

The low reliance on capital funding is reflected in the ratio of capital charges to operational expenditure. The ratio reduced substantially in relation to the prior year as a result of redemptions of loans in the prior year.

The ratio of employee cost to revenue is relatively constant and falls in the ranges that are experienced in the local government sector.

Although the ratio of repair and maintenance decreased in the current year the municipality should recover this ratio before yearend. it remains a concern as it is lower than what is expected of a municipality. It must be noted that the salary cost of repair and maintenance is not included and will increase the percentage if included.

Management must implement revenue enhancement and recovery strategies while ensuring that other non-essential costs are reduced and managed to enable the municipality to recover and improve the ratios and improve service delivery.

## PART 4: FINANCIAL RECOVERY PLAN

### 7.1 Financial Plan

With the 2021/22 Annual Budget that was approved on 04 June 2021. The municipality was required to adopt a financial plan to correct the unfunded cash flow position and report monthly on the progress.

## Revenue Enhancement Measures

PRIORITY ARE	FOCUS AREA	ACTIVITY	TIME FRAME (start & end)	RESPONSIBLE PERSON	COSTS (& Source of funding)	OUTCOME	EXPECTED INFLOW
Revenue Enhancement	Billing	To provide amnesty to 4500 additional customers in the entire Matlosana area that were never included in the municipal billing	01/03/2022-30/06/2022	CFO	No cost	Increased Revenue	R12 Million
		Proclamation of additional 5 600 stands and properties to be billed	01/03/2022-30/06/2022	Director Choche	R500 000	Increased Revenue	R2.4 Million
		Collection of refuse bins from additional 5 584 households that were not collected. - Alabama Ext 4&5 - Tigane - Jouberton - Kanana - Khuma - Matlosana Gardens	01/10/2021-30/06/2022	Director Community Service	R1 507 680 (Municipal) (1dustbin cost R270)	Increased Revenue	R9089300 (Costed only for Jouberton, Alabama, Matlosana Gardens)
	Land	Disposal of 29 serviced/ subserviced Municipal owned land for residential, Commercial & Industrial Developments	01/07/2021-30/06/2022	Director Choche	No cost	Increased Revenue	R19 214 050 By 30 June 2022
	Disposal	Auctioning of 36 old vehicles.	01/01/2022-30/06/ 2022	CFO and Director Technical	R100 000	Increased Revenue	R1 million
Debt collection	Electricity	Procurement and Installation of Anti-Tampering boxes. 2021/22 FY 500 2022/23 FY 714	01/03/2021 – 30/06/2023	Director Technical Services	2021/22- R12 M 2022/23- R15 M	Revenue protection and improved collection	R4.1 million R5.4 million



	Debt collection and Recovery	Appoint 4 Debt collectors to assist in Intensifying debt collection of R5,6 billion debt	01/12/2021-30/06/2023	CFO	R 5 million	Reduced debtors' book and improved collection	R18 million
		Provide incentives scheme to customers for encouraging them to pay outstanding debt: This debt incentives applies to Residentials (70% payment of the debt and write off 30%) Business (80% payment of the debt and write off 20%). This debt incentives takes place every 2nd Quarter of the year for the next three years (2021/22- 2023/24 MTREF year)	01/12/2021-30/06/2023	CFO	No cost	Reduced debtors' book and improved collection	R50 million

## Operating Expenditure

PRIORITY ARE	FOCUS AREA	ACTIVITY	TIME FRAME (start & end)	RESPONSIBLE PERSON	COSTS (& Source of funding)	OUTCOME	EXPECTED INFLOW
Cost Cutting measure	Indigent Support	Reduce provision of paraffin to 3 449 household that were reenergized or electrified (Skierlek 1809 household and Kanana Ext 15 1640)	01/01/2022–30/06/2022	CFO	No Cost	Reduced expenditure	R6 million savings
	Travelling and subsistence	Cutting unnecessarily travelling and accommodation (Office of the CFO and Municipal Manager have jointly issued moratorium to suspend all non-essential travelling and accommodation for the whole financial year).	01/10/2021-30/06/2022	All Managers agreement	No Cost	Reduced expenditure	R1 million savings
	Contracted Services	<p>To review operational contract to scale down their services and support on the following expenditure items:</p> <ul style="list-style-type: none"> <li>• <b>Hire charges</b> - reduce printing and photocopy machine from 101 to 58 number of stand-alone high-volume devices and replace 34 desktop devices machines in order to decrease copy production and costs.</li> <li>• <b>Telephone</b> - Monitoring telephone usage and approving the reviewed telephone policy which makes provision of the budget barring telephone system costing R500 000 once off</li> </ul>	<p>01/04/2022-30/06/2023</p> <p>01/07/2022-30/06/2023</p>	<p>Director Corporate Support</p> <p>Director Corporate Support</p>	<p>No cost</p> <p>R500 000 once off (purchasing of the budget barring telephone system)</p>	<p>Reducing almost excessive spending on printing/copy</p> <p>Reduced expenditure Improved productivity</p>	<p>Savings of at least R327 655 on printing tender per month.</p> <p>R360 000 p/a saving</p>

## PART 5: PERFORMANCE ASSESSMENT

### 8.1. Status of Service Delivery Performance Against Indicators and Targets Set

The Executive Mayor approved the SDBIP, which include the municipality's key performance indicators for 2021/22, in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act (MFMA), on 28 June 2021 (EM 3/2021).

In order to comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Performance Management Unit conducted mid-year SDBIP assessments by conducting workshops with the directorates during January 2022.

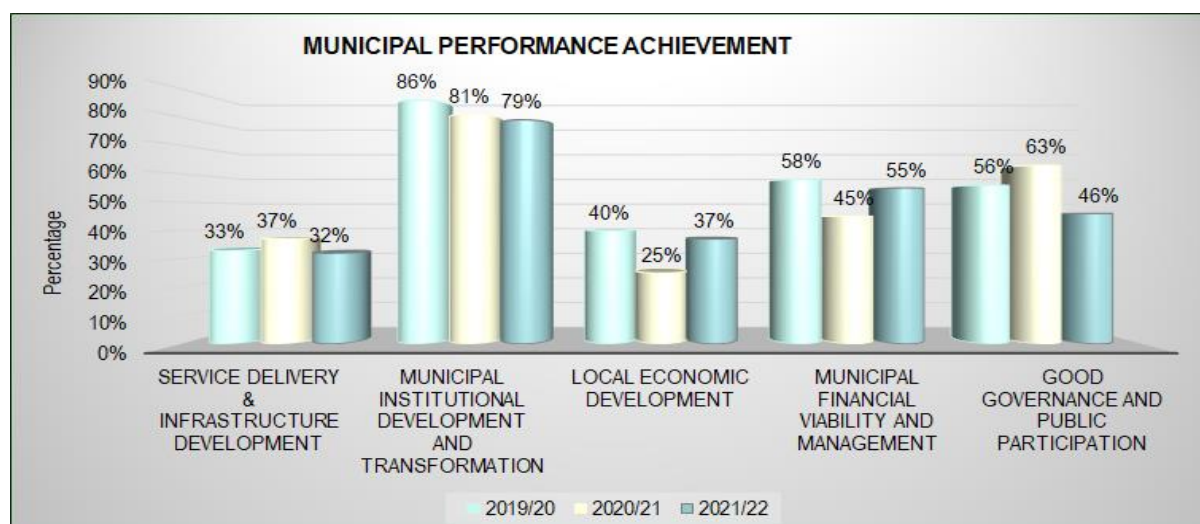
Focus during these assessment sessions were placed on the following:

- ☞ COVID-19 assessment on approved key performance indicators and targets for the past 6 months as well as the impact there of for the remainder of the financial year
- ☞ Submission dates and flow of information
- ☞ Adjustment of budgets
- ☞ Adjustment of targets
- ☞ Well defined indicators and targets
- ☞ Vote numbers
- ☞ Internal Audit findings
- ☞ Auditor-General findings
- ☞ C88 indicators

Detailed below is the achievements for the first half of the financial year ending 31 December 2021, which measures the overall performance for the municipality per Key Performance Area as well as per individual directorates.

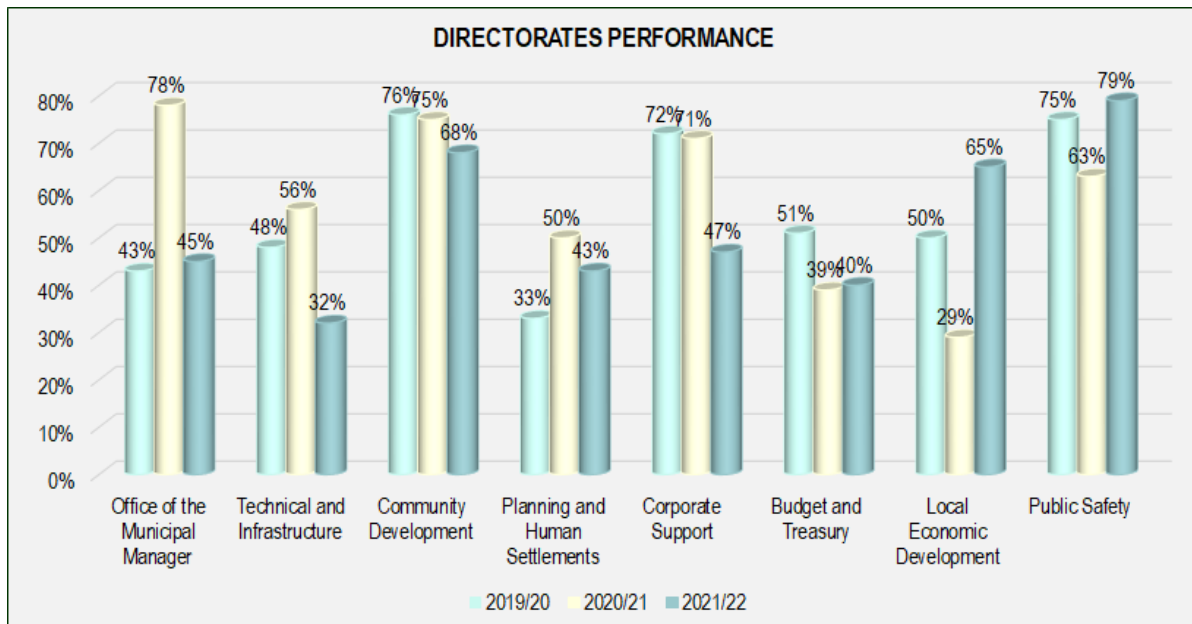
Performance by Government's 5 Key Performance Areas:

KEY PERFORMANCE AREAS	NUMBER OF APPLICABLE KPI's	NUMBER ACHIEVED	% ACHIEVED
Service Delivery & Infrastructure Development	28	9	32%
Municipal Institutional Development and Transformation	29	23	79%
Local Economic Development	8	3	37%
Municipal Financial Viability and Management	47	26	55%
Good Governance and Public Participation	91	42	46%
<b>Total</b>	<b>203</b>	<b>103</b>	<b>51%</b>



Performance by the various directorates

DIRECTORATES	NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER	NUMBER OF KPI'S ACHIEVED	NUMBER OF KPI'S NOT ACHIEVED	% ACHIEVEMENT
Office of the Municipal Manager	22	10	12	45%
Technical and Infrastructure	37	12	25	32%
Community Development	19	13	6	68%
Planning and Human Settlements	21	9	12	43%
Corporate Support	22	14	8	47%
Budget and Treasury	40	16	24	40%
Local Economic Development	23	15	8	65%
Public Safety	19	15	4	79%
<b>Overall Performance</b>	<b>203</b>	<b>103</b>	<b>100</b>	<b>51%</b>



The municipality met 51% out of the applicable 201 KPI's for the period 1 July 2021 to 31 December 2021, while 49% of the KPI targets were not achieved at 31 December 2021.

**8.2 Comments on the Auditor-General's Opinion - 2020/21**

A delay in the submission of the 2020/21 Annual Financial Statements the Auditor-General has not finalized the 2020/21 audit and there for no comments on the Auditor-General's Opinion for 2020/21 can be reported.

**8.3. Proposed adjustments**

After careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2020/21 SDBIP.

KPI'S to be adjusted on the 2020/21 SDBIP are summarized in the following table:

CURRENT APPROVED KEY PERFORMANCE INDICATORS 2021/22 SDBIP - PROJECTS

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU1	45106445020MGD01ZZWM	<p>Refurbishing electrical and mechanical equipment at 8 water pump-stations (Jouberton, Ellaton, Rietkuil, Park Street, Khuma ext. 8, Kanana ext. 6, Kanana Booster and Lorraine) in the Matlosana area (Wards 1 - 39) by</p> <ul style="list-style-type: none"> <li>- replacing 7 MCC panels;</li> <li>- refurbishing of 1 MCC panel;</li> <li>- replacing 16 pumps sets;</li> <li>- replacing 23 Soft starters; and</li> <li>- replacing 56 valves</li> </ul> <p>by 30 June 2022 R21 697 921</p>	<p>NUMSA strike affected the delivery of long lead items and poor performance by the Contractor. The strike started on 5 October 2021 and ended on 29 October 2021. Annual, 3<sup>rd</sup> and 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p>Refurbishing electrical and mechanical equipment at 7 water pump-stations (Jouberton, Ellaton, Park Street, Khuma ext. 8, Kanana ext. 6, Kanana Booster and Lorraine) in the Matlosana area (Wards 1 - 39) by</p> <ul style="list-style-type: none"> <li>- replacing 3 MCC panels;</li> <li>- refurbishing of 3 MCC panel;</li> <li>- replacing 21 pumps sets;</li> <li>- refurbishing 4 soft starters</li> <li>- replacing 17 Soft starters; and</li> <li>- replacing 70 valves</li> </ul> <p>by 30 June 2022</p> <p><i>1<sup>st</sup> Q: Replacement of 1 MCC panel and refurbishment of 1 MCC panel, installing pump sets (4 pumps and motors), installing 21 8 valves and 10 soft starters at 2 water pump stations</i></p> <p><i>2<sup>nd</sup> Q: Replacement of 3-1 MCC panels, installing pump sets (6 pump sets and motors), installing 49 21 valves and 6 7 soft starters at 3 2 water pump-stations</i></p> <p><i>3<sup>rd</sup> Q: Replacement of 9 pump sets at Kanana Booster, Kanana Ext 6, Ellaton, Jouberton and Park street. (2 pump sets replaced at Kanana Booster and 2 pump sets replaced at Kanana Ext 6. Replacement of 3 pump sets at Ellaton pump station and 2 pump sets at Parke street) Replacement of 29 valves (Replacement of 12 Valves at Kanana Ext 6, 2 valves at Jouberton, 6 valves at Park street and 9 valves at Ellaton pump stations). Replacement of 2 MCC Panels (Park street and Kanana Ext 6 ). Replacement of 4 soft starters (2 Park street and 2 for Kanana Ext 6) and refurbishment of 4 soft starters (3 soft starters at Ellaton pump station and 1 for Kanana Booster).</i></p> <p><i>4<sup>th</sup> Q: Replacement of 6 pump sets (4 at Khuma Ext 8 and 2 at Lorraine). Replacement of 1MCC Panel at Lorraine and Refurbishment of 1 MCC Panel at Khuma Ext 8. Replacement of 20 valves (12 Valves at Khuma Ext 8, and 8 valves at Lorraine). Replacement of 6 soft starters (4 soft starters at Khuma Ext 8 and Replacement of 2 soft starters at Lorraine). Scope completed.</i></p>	R15 096 031

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 2	75156449420MGC33ZZWM	<p>Refurbishing electrical and mechanical equipment at 3 sewer pump-stations (Swart Street, Khuma main and Khuma ext. 6) in the Matlosana area (Wards 1 - 39) by</p> <ul style="list-style-type: none"> <li>- installing 3 mechanical screens;</li> <li>- installing 21 valves; and</li> <li>- installing 2.150 km electrical cables</li> </ul> <p>by 31 March 2022 R8 616 177</p>	<p>Poor performance by Contractor. Annual, 3<sup>rd</sup> and 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Refurbishing electrical and mechanical equipment at 5 sewer pump-stations (Swart Street (3), Khuma main(3), Khuma ext. 6 (2), Lerato (1) and Republic Park(1)) in the Matlosana area (Wards 1 - 39) by installing</i></p> <ul style="list-style-type: none"> <li>- 5 mechanical screens, 4 screw presses and 2 waste bins;</li> <li>- 23 valves and pipework;</li> <li>- 1.622 km electrical cables;</li> <li>- 10 pumps and motors; and</li> <li>- 5 generators;</li> <li>- 5 CCTV cameras installed</li> <li>- 1 electrical control panel</li> <li>- 0.330 km of electric fence,</li> <li>- 0.080km barbed wire and</li> <li>- .080km razor wire installed.</li> </ul> <p><i>by 30 June 2022</i></p> <p><i>1<sup>st</sup> Q: Installing 3 5 mechanical screens , installing valves and pipe work at 3 sewer pump-stations</i></p> <p><i>2<sup>nd</sup> Q: Installing electrical cable</i></p> <p><i>3<sup>rd</sup> Q: Installation of 2 x waste bins (Republic and Khuma Ext 6). Installation of 1 x generator at each of the 5 pump stations.</i></p> <p><i>4<sup>th</sup> Q: Replacement of 3 vertical pumps, 3 motors, 6 valves and pipework. Installation of 0.439km electrical cabling at Swart Street. Final payment and project completed</i></p>	R4 197 770

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 3	40256472420MGC89ZZWM	<p>Laying of 2.642 km paved taxi routes in Jouberton (Phase 9)(Wards 5, 6, 11, 13 and 14) by</p> <ul style="list-style-type: none"> <li>- constructing 0.48 km of layer works in Motswiri Street;</li> <li>- installing 2.082 km of kerbing at 6th, JB Marks, Anthorium and Motswiri Streets;</li> <li>- installing 4.933 km of edge beams for 6th, JB Marks, Anthorium, David Webster and Motswiri Streets;</li> <li>- constructing 2.110 km of storm-water channel at Anthorium Street; and</li> <li>- installing road signs and markings at all above streets according to the project plan by 31 March 2022</li> </ul> <p>R15 185 507</p>	<p>Poor performance of the engineer to provide proper explanation for Variation order hence delay in approval of VO. Additional Works. Annual, 3<sup>rd</sup> and 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Laying of 2.642 km paved taxi routes in Jouberton (Phase 9)(Wards 5, 6, 11, 13 and 14) by</i></p> <ul style="list-style-type: none"> <li>- <i>constructing 0.48 km of layer works in Motswiri Street;</i></li> <li>- <i>installing 2.082 km of kerbing at 6<sup>th</sup>, JB Marks, Anthorium and Motswiri Streets;</i></li> <li>- <i>installing 4.933 km of edge beams for 6th, JB Marks, Anthorium, David Webster and Motswiri Streets;</i></li> <li>- <i>constructing 2.110 km of storm-water channel at Anthorium Street;</i></li> <li>- <i>installing 28 Speed humps;</i></li> <li>- <i>backfilling 300m<sup>3</sup> dump rocks;</i></li> <li>- <i>installing 210m pipe culverts; and</i></li> <li>- <i>installing road signs and markings at all above streets according to the project plan by 30 June 2022</i></li> </ul> <p><i>1<sup>st</sup> Q: Constructing 0.480 0.24 km layer works, installing 1.082 1 602 km of kerbing and laying of 1.642 2.162 km of paving</i></p> <p><i>2<sup>nd</sup> Q: Laying of 1.0 km of paving, installing 1.0 km of kerbing, constructing 2.110 km storm-water channel at Anthorium street and installing 4.933 4.453 km edge beams all the mentioned streets</i></p> <p><i>3<sup>rd</sup> Q: Laying of 0,48 km paving, constructing 0,24 km layer works and installing 0,48km edge beams and 0,48km kerbing. Installation of road signs and markings, 300m<sup>3</sup> dump rock and 210m pipe culverts</i></p> <p><i>4<sup>th</sup> Q Final payment and project completed.</i></p>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 4	40256472420MGC90ZZWM	<p>Laying of 3.99 km paved taxi routes and constructing of 2.68 km v-drains and 3.381 km edge beams in Kanana (Phase 9)(Wards 22, 23, 24 and 36) by</p> <ul style="list-style-type: none"> <li>- constructing 2.05 km of subbase layers (Thandanani (1.35 km), AK Kgathane (0.5 km) and J Molefe (0.2 km) roads);</li> <li>- constructing 2.55 km base layers (Thandanani (1.55 km), AK Kgathane (0.8 km) and J Molefe (0.2 km) roads)</li> <li>- laying of 3.99 km paving (Thandanani (2.17 km), AK Kgathane (0.8 km), J Molefe (0.2 km) and Agapanthus (0.82km) roads);</li> <li>- constructing 2.68 km of v drains (Thandanani (1.65 km), AK Kgathane (0.58 km), J Molefe (0.08 km) and Agapanthus (0.37 km) roads); and</li> <li>- construction of 3.381 km edge beams (Thandanani (2 km), AK Kgathane (0.78 km), J Molefe (0.184 km) and Agapanthus (0.417 km) roads) by 30 June 2022</li> </ul> <p>R16 326 641</p>	<p>Subcontractor strike. Main contractor was advised to mobilised more resources. Annual and 3<sup>rd</sup> quarter targets to be amended accordingly.</p>	<p><i>Laying of 3.99 km paved taxi routes and constructing of 2.68 km v-drains and 4.27 km edge beams in Kanana (Phase 9)(Wards 22, 23, 24 and 36) by</i></p> <ul style="list-style-type: none"> <li>- constructing 2.05 km of subbase layers (Thandanani (1.35 km), AK Kgathane (0.5 km) and J Molefe (0.2 km) roads);</li> <li>- constructing 2.55 km base layers (Thandanani (1.55 km), AK Kgathane (0.8 km) and J Molefe (0.2 km) roads)</li> <li>- laying of 3.99 km paving (Thandanani (2.17 km), AK Kgathane (0.8 km), J Molefe (0.2 km) and Agapanthus (0.82km) roads);</li> <li>- constructing 2.68 km of v drains (Thandanani (1.65 km), AK Kgathane (0.58 km), J Molefe (0.08 km) and Agapanthus (0.37 km) roads); and</li> <li>- construction of 4.27 km edge beams (Thandanani (2.45 km), AK Kgathane (0.8 km), J Molefe (0.2 km) and Agapanthus (0.82 km) roads)</li> <li>- installing road signs and markings at all above streets according to the project plan; and</li> <li>- installing 6 Speed humps by 30 June 2022</li> </ul> <p><u>3rd Q:</u> Constructing 0,35km v-drains Constructing 1.32 km edge beams Constructing 0.36km of paving. Installing 6 Speed humps, road signs and markings</p> <p><u>4th Q:</u> Final payment and Project completion</p>	N/A



ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 5	30206473520MGC19ZZ09	Constructing a new sport complex in Khuma Ext 9 (Ward 31) by - constructing of 1 change room; - constructing 1 multi-purpose hall; and - erecting 1 grand stand by 30 June 2022 R15 285 474	NUMSA Strike delayed the supply of the steel structures for the multi-purpose roof. The strike started on 5 October 2021 and ended on 29 October 2021. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	Constructing a new sport complex in Khuma Ext 9 (Ward 31) by - constructing of 1 change room; - constructing 1 multi- purpose hall; and - erecting 1 grand stand - planting grass in soccer field - surfacing of the athletic track - surfacing the basketball court - wiring of electricity for all buildings by 30 June 2022 <i>1<sup>st</sup> Q: Constructing of the change rooms top structure, <del>constructing of multi-purpose hall top structure</del></i> <i>2<sup>nd</sup> Q: <del>Constructing of multi-purpose hall roof, constructing of change room roof</del></i> <i>3<sup>rd</sup> Q: Erection of the grand-stand Constructing of multi-purpose hall roof - Planting grass in soccer field and surfacing final layer of the athletic track – Wiring of electricity for all buildings</i> <i>4<sup>th</sup> Q: Scope completed</i>	R21 387 721

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 6	80056473520MGC47ZZWM	<p>Upgrading the existing Fresh Produce Market (Phase 2)(Ward 9) by</p> <ul style="list-style-type: none"> <li>- surfacing the parking area with 10.28 m<sup>2</sup> of Asphalt and constructing ablution facilities;</li> <li>- replacing of 4 152m<sup>2</sup> of the existing roof;</li> <li>- constructing of a 110 m<sup>2</sup> mezzanine floor;</li> <li>- constructing 1 storage unit;</li> <li>- installing 1 cold room; and</li> <li>- installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu cable ranging from 6 mm<sup>2</sup> to 185 mm<sup>2</sup></li> </ul> <p>by 30 June 2022 R12 729 779</p>	<p>Poor performance and poor quality of works by the contractor. Annual, 3<sup>rd</sup> and 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Upgrading the existing Fresh Produce Market (Phase 2)(Ward 9) by</i></p> <ul style="list-style-type: none"> <li>- <i>surfacing the parking area with 10 250 m<sup>2</sup> of Asphalt and constructing ablution facilities;</i></li> <li>- <i>replacing of 4 152m<sup>2</sup> of the existing roof;</i></li> <li>- <i>constructing of a 110 m<sup>2</sup> mezzanine floor;</i></li> <li>- <i>constructing 1 storage unit;</i></li> <li>- <i>installing 1 cold room;</i></li> <li>- <i>installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu cable ranging from 6 mm<sup>2</sup> to 185 mm<sup>2</sup>;</i></li> <li>- <i>installing 1 x 400KVA generator; and</i></li> <li>- <i>installing an 830m<sup>2</sup> of new roof</i></li> </ul> <p><i>by 30 June 2022</i></p> <p><i>1<sup>st</sup> Q: Surfacing of the parking area with 10.28 m<sup>2</sup> of Asphalt and constructing ablution facilities</i></p> <p><i>2<sup>nd</sup> Q: Replacing of 4 152m<sup>2</sup> roof for the extension of the Fresh Produce Market. Constructing of 110 m<sup>2</sup> mezzanine floor and 1 storage unit</i></p> <p><i>3<sup>rd</sup> Q: Surfacing of 10 250 m<sup>2</sup> of asphalt layed parking arear. Installation of 830m<sup>2</sup> of roof. Constructing of a 110 m<sup>2</sup> mezzanine floor. constructing 1 storage unit.</i></p> <p><i>4<sup>th</sup> Q: Installing 1 cold room. Installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu cable ranging from 6 mm<sup>2</sup> to 185 mm<sup>2</sup>. Installation of 400KVA generator.</i></p> <p><i>Scope completed</i></p>	R15 729 779

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 7	45106445020NDC40ZZWM; 55106432420NDC13ZZWM; 50106432420NDC13ZZWM;	<p>Providing bulk services at the proposed Jouberton / Alabama precinct development (wards 3, 4, 12 &amp; 37) by</p> <ul style="list-style-type: none"> <li>- casting bowl lift 5 - 6 and roof slab and water tightness of the 2 Mℓ pressure tower;</li> <li>- erecting 4 high mast lights;</li> <li>- installing 2.1 km of 240 mm<sup>2</sup> aluminium underground cables;</li> <li>- installing 7 switchgear panels for switching sub-station;</li> <li>- installing 6 miniature sub stations; and</li> <li>- installing 1 motor control centre panel at Jagspruit pump-station by 30 June 2022</li> </ul> <p>R19 500 000 (R7 500 000 + R6 000 000 + R6 000 000)</p>	<p>Delay due inclement weather and fault on the electrical system affected progress on the Tower. Looting and tucks did not travel due safety concerns. Rainfall, load shedding, strong wind and NUMSA strike Poor performance by contractor on cable installation and high mast lights. Annual, 3<sup>rd</sup> and 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Providing bulk services at the proposed Jouberton / Alabama precinct development (wards 3, 4, 12 &amp; 37) by</i></p> <ul style="list-style-type: none"> <li>- casting bowl lift 5 - 6 and roof slab</li> <li>- erecting 4 high mast lights;</li> <li>- installing 2.1 km of 240 mm<sup>2</sup> aluminium underground cables;</li> <li>- installing 6 miniature sub stations; and</li> <li>- installing 1 motor control centre panel at Jagspruit pump-station</li> </ul> <p>- installing 372 m<sup>2</sup> paving by 30 June 2022</p> <p><i>3<sup>rd</sup> Q: Installing 1.5km of 240 mm<sup>2</sup> underground aluminium cable. Erecting of 4 high mast lights structure, installing 7 switchgear panels, casting roof slab of the 2 Mℓ pressure tower.</i></p> <p><i>4<sup>th</sup> Q: Installing 0.6 km of 240 mm<sup>2</sup> underground aluminium cable and 6 miniature sub-stations. Installing 372 m<sup>2</sup> paving. Testing and commission of works. Scope completed.</i></p>	<p>R19 500 000 (R10 434 952 R7 504 121 R1 560 927)</p>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 8	40256472420NDC38ZZ32	<p>Providing internal infrastructure services (road network, water and sewer) at the proposed Jouberton / Alabama precinct development (Ward 37) by</p> <ul style="list-style-type: none"> <li>- constructing 0.458km of roadbed and selected layers;</li> <li>- constructing 0.65 km sub-base, 1.18 km of base and 2.4 km roads surface;</li> <li>- installing 2.5 km kerbing; and</li> <li>- laying 4 030m<sup>2</sup> paving</li> </ul> <p>by 31 March 2022 R10 577 992</p>	<p>Poor performance by the contractor. Lack of management of sub-contractors by contractor Annual, 3<sup>rd</sup> and 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Providing internal infrastructure services (road network, water and sewer) at the proposed Jouberton / Alabama precinct development (Ward 37) by</i></p> <ul style="list-style-type: none"> <li>- constructing 0.208 km of roadbed and selected layers;</li> <li>- constructing 0.43 km sub-base, 0.93 km of base and 2.150 km roads surface;</li> <li>- installing 4,339 km kerbing; and</li> <li>- laying 4 030m<sup>2</sup> paving</li> </ul> <p>by 30 June 2022</p> <p><i>1<sup>st</sup> Q: Constructing 0.458 km roadbed, 0.458 km selected layer, 0.65 km sub-base and 1.18 km base. Installing 2.5 km kerbing and laying 4 030 3 405m<sup>2</sup> paving. Surfacing 1,1km of asphalt.</i></p> <p><i>2<sup>nd</sup> Q: Surfacing 1,3km of asphalt. Road marking and signage</i></p> <p><i>3<sup>rd</sup> Q: Laying 625m<sup>2</sup> paving.</i></p> <p><i>4<sup>th</sup> Q: Final payment and project completed.</i></p> <p>R10 577 992</p>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU9	40256472420NDC12ZZ32	<p>Constructing a new taxi rank with facilities in Jouberton Ext 19 (Ward 37) according to the implementation plan by</p> <ul style="list-style-type: none"> <li>- erecting structural steel and 4 917 m<sup>2</sup> of Safintra Saflok roof covering</li> <li>- constructing 1 office facility</li> <li>- constructing 1 storeroom</li> <li>- constructing 1 refuse bin facility</li> <li>- erecting 1.04 km perimeter fence</li> </ul> <p>by 30 June 2022 R12 922 008</p>	<p>Delay in appointing contractor. Tender closed 21 September 2021 and only appointed on 25 November 2021. Annual and 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly</p>	<p><i>Constructing a new taxi rank with 7 facilities (office, trading facility, ablution block, washup area, car wash, tower and, taxi waiting area) in Jouberton Ext 19 (Ward 37) according to the implementation plan by</i></p> <ul style="list-style-type: none"> <li>- casting a foundation of 718m<sup>3</sup> for 7 facilities;</li> <li>- casting 57m<sup>3</sup> columns for the 7 facilities;</li> <li>- casting 1 992m<sup>2</sup> surface beds for the 7 facilities;</li> <li>- casting 3 108m<sup>2</sup> brickwork for the 2 facilities;</li> <li>- installing of water and sewer reticulation; and</li> <li>- installing electrical works</li> <li>- by 30 June 2022</li> </ul> <p><i>2<sup>nd</sup> Q: Appointment of contractor. Site establishment.</i></p> <p><i>3<sup>rd</sup> Q: Site establishment</i></p> <p><i>Casting of foundations = 718m<sup>3</sup>,</i></p> <p><i>Casting columns = 57m<sup>3</sup>,</i></p> <p><i>Casting surface beds = 1 992m<sup>2</sup>,</i></p> <p><i>4<sup>th</sup> Q Installing of Water pipes = 1 056m.</i></p> <p><i>Brickwork = 3 108m<sup>2</sup></i></p> <p><i>Sewer pipes = 100m</i></p> <p><i>Install electrical works</i></p>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 10	5516433020INC87ZZWM	Constructing 4.9 km of MV and 16.4 LV power lines for the electrification of Alabama extension 5 (Ward 4)(Phase 2) by - installing 12 transformers and - connecting 1 527 RDP houses by 30 June 2022 R26 707 000	Tender closed 21 September 2021 and only appointed on 2 December 2021. Site handover put on hold due to DMRE not releasing the funds. Funds withdrawn by INEP until Phase 1 is completed.	<i>That this KPI be addressed after the Adjustment Budget in February 2022 and if no funds are made available the KPI be removed from the SDBIP</i>	<i>To be determined</i>
PMU 11	75156449420WGC85ZZWM	Upgrading of mechanical equipment for 1 waste-water treatment works at Hartbeesfontein (Ward 1) by - installing 1 x 75 Kw motor, - installing 2 new hybacs units - installing 1 mixer gearbox, - refurbishing of 1 drying bed unit; and - install 1 SCADA system by 31 March 2022 R4 000 000	Delays in finalisation of variation order for SCADA system because of poor performance of the engineer. Poor performance by the contractor. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarters targets be amended accordingly.	<i>Upgrading of mechanical equipment for 1 waste-water treatment works at Hartbeesfontein (Ward 1) by - installing 1 x 75 Kw motor, - installing 1 mixer gearbox, - refurbishing of 1 drying bed unit; and - install 1 SCADA system and - refurbishing 1 belt press by 30 June 2022 <u>2<sup>nd</sup> Q:</u> <del>Installing computer components, software and communication system for 1 SCADA and 2 new hybac units.</del> <del>Refurbishing of 1 drying bed unit.</del> <u>3<sup>rd</sup> Q:</u> Installing computer components, software and communication system for 1 SCADA and refurbishing of 1 drying bed unit and 1 belt press. <u>4<sup>th</sup> Q:</u> Final payment. Project Completed. R4 000 000.</i>	<i>R6 340 873</i>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU 12	45106446020WGD02ZZWM	Refurbishing of Jouberton reservoir (ward 13) by - appointing a contractor - establishing the site; and - refurbishing of the Jouberton reservoir by 30 June 2022 R6 000 000	Delays in finalisation of appointment due to procurement process and negotiations with the contractor. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarters targets be amended accordingly.	<i>Refurbishing of Jouberton reservoir (ward 13) by</i> - <i>appointing a contractor;</i> - <i>establishing the site;</i> - <i>constructing a super structure for dosing building;</i> - <i>constructing a 150m drainage channel;</i> - <i>replacing 100m of 400Ø steel pipes; and</i> - <i>constructing of 3 chambers; and</i> - <i>replacing 5 valves by 30 June 2022</i> <i>2<sup>nd</sup> Q: Appointment of the contractor. Site establishment</i> <i>3<sup>rd</sup> Q: Site establishment. Construction of a super structure for dosing building. Construction of 1 inlet chamber. Construction of 1 outlet chamber : Construction of 1 scour valve chamber</i> <i>4<sup>th</sup> Q: Replacement of 100m of 400Ø Steel pipes. Construction of 150m drainage channel. Replacement of 2 x 200 Ø; 2 x 250 Ø RSV gate valves and 1 x 400 Ø DI gate valve. Scope completed</i>	R3 659 127
PMU13	-	Constructing 2km loop-in-loop-out new 88 kV medium voltage line, primary and secondary plant at Alabama (Matlosana) substation(20 MVA) (Phase 3)(Wards 3 - 5) by 31 March 2022. R0	Roll-over application rejected	<i>That this KPI be addressed after the Adjustment Budget in February 2022 and if no funds are made available the KPI be removed from the SDBIP</i>	R21 587 345
PMU14	-	Retrofitting 1094 conventional street lights with LED lights in Klerksdorp (Phase 1)(Wards 16, 17 and 19) by 31 March 2022 R0	Roll-over application rejected	<i>That this KPI be addressed after the Adjustment Budget in February 2022 and if no funds are made available the KPI be removed from the SDBIP</i>	<i>To be determined</i>
PMU15		Replacing 2 obsolete high mast lights high in Kanana (Phase 2)(Wards 23 - 27) by 31 March 2022. R0	Roll-over application rejected	<i>That this KPI be addressed after the Adjustment Budget in February 2022 and if no funds are made available the KPI be removed from the SDBIP</i>	<i>To be determined</i>

**OPERATIONAL**

**OFFICE OF THE MUNICIPAL MANAGER**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER</b>					
<b>SECTION: OFFICE OF THE MUNICIPAL MANAGER</b>					
MM6	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER</b>					
<b>SECTION: OFFICE OF THE MUNICIPAL MANAGER</b>					
MM4	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	N/A



KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER					
SECTION: OFFICE OF THE MUNICIPAL MANAGER					
MM7	N/A	Conducting 12 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by 30 June 2022	Most of the Top Management meetings were convened on urgent basis and therefore the item on SDIBP would inadvertently be omitted. Number of meetings to be reduced to 4 meetings. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<p><i>Conducting 4 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by 30 June 2022.</i></p> <p><i>1<sup>st</sup> Q: 3 0 Meetings conducted</i></p> <p><i>2<sup>nd</sup> Q: 3 0 Meetings conducted</i></p> <p><i>3<sup>rd</sup> Q: 2 SDBIP meetings conducted</i></p> <p><i>4<sup>th</sup> Q: 2 SDBIP meetings conducted</i></p>	N/A
MM8	N/A	Conducting 12 (s32) meetings to investigate unauthorised, irregular, fruitless and wasteful expenditure of the municipality's performance and financial situation by 30 June 2022	The committee could not meet due to the fact that the chairperson was appointed as election Manager (ANC) and the deputy chairperson appointed MMC finance, committee became dysfunctional. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<p><i>Conducting 6 (s32) meetings to investigate unauthorised, irregular, fruitless and wasteful expenditure of the municipality's performance and financial situation by 30 June 2022</i></p> <p><i>1<sup>st</sup> Q: 3 0 Meetings conducted</i></p> <p><i>2<sup>nd</sup> Q: 3 0 Meetings conducted</i></p> <p><i>3<sup>rd</sup> Q: 3 (s32) meetings conducted</i></p> <p><i>4<sup>th</sup> Q: 3 (s32) meetings conducted</i></p>	N/A
SECTION: PERFORMANCE MANAGEMENT					
PMS2	N/A	Tabling the Draft 2020/21 Annual Report (Unaudited) before Council by 31 November 2021	Management decided that due to interruptions experienced (Covid) that the submission of the AFS should be delayed to ensure that the set are credible, which had a tremendous impact on the submission of the APR. The Annual Performance Report was only submitted to AG on 3 October 2021. The first new ordinary Council meeting only took place on 5 December 2021. Annual target to be amended accordingly.	Tabling the Draft 2020/21 Annual Report (Unaudited) before Council by 31 December 2021	N/A

**DIRECTORATE TECHNICAL AND INFRASTRUCTURE**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: SANITATION</b>					
SAN2	75152285410WWP23ZZWM; 75102320602WWP27ZZWM	Cleaning 40 km of main / outfall sewers as per program in the CoM municipal area by 30 June 2022 R23 000 000 (R12 000 000 + R11 000 000)	Only R2 400 000 of vote number 75152285410WWP23ZZWM is utilized for cleaning of main / outfall sewers, the remainder funds (R9 600 000) are utilized for pump-stations. Vote number 75102320602WWP27ZZWM be removed from the SDBIP and vote number 75152285410WWP23ZZWM be split in terms of a recon. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Cleaning 40 km of main / outfall sewers as per program in the CoM municipal area by 30 June 2022</i> <i>3<sup>rd</sup> Q: 10 km of main / outfall sewers cleaned</i> <i>4<sup>th</sup> Q: 10 km of main / outfall sewers cleaned</i>	R2 400 000 (R12 000 000 + R9 600 000)
SAN1	N/A	Providing at least 93% of households in the CoM area with access to basic level of sanitation by 30 June 2022	In terms of EM 3/2021 dated 28 June 2021 (g) it was resolved that "That the annual targets for the National Key Performance Indicators on the final 2021/22 SDBIP be corrected on the completion of the 4 <sup>th</sup> quarter 2020/21 SDBIP." The achieved target for households in the CoM area with access to basic level of sanitation was 90%. Annual target to be amended accordingly	<i>Providing at least 90% of households in the CoM area with access to basic level of sanitation by 30 June 2022</i> <i>4<sup>th</sup> Q: 90%</i> <i>Nr of Hh with access to sanitation /</i> <i>Nr of Hh without access to sanitation</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: ROADS AND STORM-WATER DRAINAGE</b>					
ROA2	40252320602PRQ37ZZWM	Cleaning 25 km of open storm-water channels as per maintenance programme in the CoM municipal area by 30 June 2022 R10 000 000	Only R3 500 000 of vote number 40252320602PRQ37ZZWM is utilized to open storm-water channels, the remainder funds (R6 500 00) are utilized for other general maintenance. Vote number 40252320602PRQ37ZZWM be split in terms of a recon. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Cleaning 25 km of open storm-water channels as per maintenance programme in the CoM municipal area by 30 June 2022</i> <i>3<sup>rd</sup> Q: 6 Km open storm-water channels cleaned.</i> <i>R2 660 000</i> <i>4<sup>th</sup> Q: 6 Km open storm-water channels cleaned.</i> <i>R3 500 000</i>	<i>R3 500 000</i> <i>(R10 000 000 – R6 500 000)</i>
<b>SECTION: ELECTRICAL AND MECHANICAL</b>					
ELE1	N/A	Providing at least 94% of households in the CoM area with access to basic level of electricity by 30 June 2022	In terms of EM 3/2021 dated 28 June 2021 (g) it was resolved that “That the annual targets for the National Key Performance Indicators on the final 2021/22 SDBIP be corrected on the completion of the 4 <sup>th</sup> quarter 2020/21 SDBIP.” The achieved target for households in the CoM area with access to basic level of electricity was 90%. Annual target to be amended accordingly	<i>Providing at least 90% of households in the CoM area with access to basic level of electricity by 30 June 2022</i> <i>4<sup>th</sup> Q: 90%</i> <i>Nr of Hh with access to electricity /</i> <i>Nr of Hh without access to electricity</i>	<i>N/A</i>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: DIRECTOR TECHNICAL AND INFRASTRUCTURE</b>					
DT15	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: DIRECTOR TECHNICAL AND INFRASTRUCTURE</b>					
DT13	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	N/A
<b>SECTION: ALL SUB-SECTIONS</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: SANITATION</b>					
SAN3	N/A	Obtaining a minimum score of 67% of effluent quality compliance on the Department of Water & Sanitation - IRIS/Green Drop compliance system by 30 June 2022.	The refurbishment and pro-active repairs on the plants enable the Section to over achieve. Annual target to be amended to 70%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Obtaining a minimum score of 70% of effluent quality compliance on the Department of Water &amp; Sanitation - IRIS/Green Drop compliance system by 30 June 2022.</i> <u>3<sup>rd</sup> Q:</u> 70% <u>4<sup>th</sup> Q:</u> 70%	N/A
SAN4	N/A	Resolving at least 98% of all main / outfall sewers blockage complaints within 90 days in the Matlosana area (telephonic, written and verbal) received by 30 June 2022	Due to aging vehicle and no tools of trade it becomes more and more difficult to address the complaints. % to be reduced to 96%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Resolving at least 96% of all main / outfall sewers blockage complaints within 90 days in the Matlosana area (telephonic, written and verbal) received by 30 June 2022.</i> <u>3<sup>rd</sup> Q:</u> 96% <u>4<sup>th</sup> Q:</u> 96%	N/A
<b>SECTION: ELECTRICAL AND MECHANICAL</b>					
ELE4	N/A	Resolving at least 90% of all medium voltage forced interruptions within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-047-1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2022 (Time to restore supply after a forced interruption – 24 hours. Time to restore supply after a forced interruption requiring investigative work – 2 weeks)	The Sub Directorate Electrical prioritise high medium complaints as it affects high number of consumers. The KPI is currently over-performing at 95%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Resolving at least 95% of all medium voltage forced interruptions within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-047-1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2022</i> <u>3<sup>rd</sup> Q:</u> 95% <u>4<sup>th</sup> Q:</u> 95%	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: ELECTRICAL AND MECHANICAL</b>					
ELE5	N/A	Resolving at least 80% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2022	This is due to shortage of material at municipal central stores which affects the developed Maintenance Program. Reduce to 50%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Resolving at least 50% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2022</i> <u>3<sup>rd</sup> Q: 50%</u> <u>4<sup>th</sup> Q: 50%</u>	N/A
ELE6	N/A	Resolving at least 80% of all high mast lights complaints within 30 days in the CoM licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2022	This is due to shortage of material at municipal central stores which affects the developed Maintenance Program. Reduce to 50%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Resolving at least 50% of all high mast lights complaints within 30 days in the CoM licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2022</i> <u>3<sup>rd</sup> Q: 50%</u> <u>4<sup>th</sup> Q: 50%</u>	N/A
ELE7	N/A	Resolving 99% of all traffic control signals complaints within 7 days in the CoM licensed area (telephonic, written and verbal) received by 30 June 2022	This is due to shortage of material at municipal central stores which affects the developed Maintenance Program. Reduce to 95%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Resolving 95% of all traffic control signals complaints within 7 days in the CoM licensed area (telephonic, written and verbal) received by 30 June 2022</i> <u>3<sup>rd</sup> Q: 95%</u> <u>4<sup>th</sup> Q: 95%</u>	N/A

**DIRECTORATE CORPORATE SUPPORT**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: DIRECTOR CORPORATE SUPPORT</b>					
DCS5	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>SECTION: LABOUR RELATIONS</b>					
LR1	N/A	Convening 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Convening 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings convened</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings convened</i> <i>3<sup>rd</sup> Q: 3 LLF meetings convened</i> <i>4<sup>th</sup> Q: 3 LLF meetings convened</i>	N/A
<b>SECTION: OFFICE OF THE SPEAKER</b>					
SPE2	N/A	Submitting 100% functionality of Ward Committee meetings and reports to council to improve municipal responsiveness by 30 June 2022	Portfolio committees established on 15 December 2021 after the Council was inaugurated. No ordinary Council meeting was held. Functionality of ward committees can only be reported in the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter.	<i>1<sup>st</sup> and 2<sup>nd</sup> Quarter not to be taken into consideration</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: OFFICE OF THE SPEAKER</b>					
SPE3	N/A	Conducting at least 75% of one councillor-convened community meeting to improve municipal responsiveness by 30 June 2022	Portfolio committees established on 15 December 2021 after the Council was inaugurated. No ordinary Council meeting was held. Functionality of ward committees can only be reported in the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter.	<i>1<sup>st</sup> and 2<sup>nd</sup> Quarter not to be taken into consideration</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: DIRECTOR CORPORATE SUPPORT</b>					
DCS3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	N/A
<b>SECTION: SKILLS DEVELOPMENT</b>					
SKIL1	6015230300P RMRZZHO; 3505230300P RMRZZHO	Spending on Skills Development (Training) for 2021/21 by 30 June 2022 R1 200 000 (R600 000 + R600 000)	Incorrect amount on SDBIP. Amount should be R546 000. To be corrected. Service Provider not appointed yet. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter to be amended	<i>Spending on Skills Development (Training) for 2021/21 by 30 June 2022 3<sup>rd</sup> Q: Appoint a panel of service providers. 15% spending. R180 000 4<sup>th</sup> Q: 100% Spending R1 200 000</i>	N/A
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>



ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: CORPORATE ADMINISTRATION</b>					
ADM1	N/A	Conducting 40 (sec.80 ) committees' meetings (Portfolio Meetings) by 30 June 2022	No meetings during 1 <sup>st</sup> quarter. EM passed away on 16 July 2021 and Mayoral Committee dissolved into Sec.60(5) of the LG: MSA. The 10 outstanding meetings will be conducted in the 4 <sup>th</sup> quarter. Thus 4 <sup>th</sup> quarter to be amended to 20 meetings	Conducting 40 (sec.80 ) committees' meetings (Portfolio Meetings) by 30 June 2022 <i>1<sup>st</sup> Q: <del>10</del> 0 Meetings</i> <i>2<sup>nd</sup> Q: -</i> <i>3<sup>rd</sup> Q: 20 (sec.80) committee meetings conducted</i> <i>4<sup>th</sup> Q: 20 (sec.80) committee meetings conducted</i>	N/A
ADM2	N/A	Conducting 15 Mayoral Committee meetings (special meetings included) by 30 June 2022	Due to the EM that passed away on 16 July 2021 and Mayoral Committee dissolved into Sec.60(5) of the LG: MSA. More meetings were conducted in 2 <sup>nd</sup> quarter, but still 1 meeting still "outstanding". 1 Extra meeting will be conducted in the 4 <sup>th</sup> quarter. Thus 4 <sup>th</sup> quarter to be amended to 4 meetings	Conducting 15 Mayoral Committee meetings (special meetings included) by 30 June 2022 <i>1<sup>st</sup> Q: <del>5</del> 1 MayCo meetings conducted</i> <i>2<sup>nd</sup> Q: 4 4 MayCo meetings conducted</i> <i>3<sup>rd</sup> Q: 6 MayCo meetings conducted</i> <i>4<sup>th</sup> Q: 4 MayCo meetings conducted</i>	N/A
ADM3	N/A	Conducting 16 Council meetings (special meetings included) by 30 June 2022	Due to the Civic funeral and inauguration of the new council 2 more meetings were conducted. Thus, the annual and quarterly targets need to be amended accordingly.	Conducting 18 Council meetings (special meetings included) by 30 June 2022 <i>1<sup>st</sup> Q: <del>4</del> 5 Council meetings conducted</i> <i>2<sup>nd</sup> Q: 3 Council meetings conducted</i> <i>3<sup>rd</sup> Q: 6 MayCo meetings conducted</i> <i>4<sup>th</sup> Q: 4 MayCo meetings conducted</i>	N/A

**DIRECTORATE BUDGET AND TREASURY**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: FINANCIAL SERVICES</b>					
<b>SECTION: REVENUE MANAGEMENT</b>					
REV4	'55051321380EQF B1ZZWM; 75051323060EQF B2ZZWM; 45051324020EQF	Spending on free basic services by 30 June 2022 - (Account Holders) R186 943 827 (R26 264 454 + R21 897 291 + R24 383 065 + R14 649 900 + R44 949 645 + R39 687 235 + R15 112 237 )	New applications started coming in Sept 2021 and are being processed, it is envisaged that the Mayoral Imbizo's in October 2021 should encourage new indigents to apply. Requested target to be amended to R247 446 442. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended.	<i>Spending on free basic services by 30 June 2022 - (Account Holders)</i> R247 446 442. <u>3<sup>rd</sup> Q:</u> R185 584 832 <u>4<sup>th</sup> Q:</u> R247 446 442	R247 446 442.
REV5	N/A	Approving at least 30 000 households with free basic services (indigents) by 30 June 2022	New applications started coming in Sept 2021 and are being processed, it is envisaged that the Mayoral Imbizo's in October 2021 should encourage new indigents to apply and the target will be over-achieved. Requested target to be amended to 25 000 households. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended.	<i>Approving at least 25 000 households with free basic services (indigents) by 30 June 2022</i> <u>3<sup>rd</sup> Q:</u> 18 750 Households <u>4<sup>th</sup> Q:</u> 25 000 Households	N/A
REV6	N/A	Registering at least 30% of households earning less than R3 600 per month by 30 June 2022 - (vs. total active accounts).	Minimal new applications received due to no response from indigents, could be as a result of the municipal elections. Requested target to be amended to 20%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended.	<i>Registering at least 20% of households earning less than R3 600 per month by 30 June 2022 - (vs. total active accounts).</i> <u>3<sup>rd</sup> Q:</u> 20% <u>4<sup>th</sup> Q:</u> 20%	N/A
REV8	N/A	Approving at least 10 000 households with free basic alternative energy (indigents) by 30 June 2022	Actuals exceed estimated. Currently on 14 068 households with free basic alternative energy (indigents). Requested target to be amended to 15 000 households. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended.	Approving at least 15 000 households with free basic alternative energy (indigents) by 30 June 2022 <u>3<sup>rd</sup> Q:</u> 11 250 Households <u>4<sup>th</sup> Q:</u> 15 000 Households	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: FINANCIAL SERVICES</b>					
<b>SECTION: CHIEF FINANCIAL OFFICER</b>					
CFO5	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: FINANCIAL SERVICES</b>					
<b>SECTION: CHIEF FINANCIAL OFFICER</b>					
CFO3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	N/A
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>

**DIRECTORATE COMMUNITY DEVELOPMENT**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: REFUSE REMOVAL</b>					
REF1	N/A	Providing at least 95% of households in the CoM area with access to basic level of refuse removal by 30 June 2022	In terms of EM 3/2021 dated 28 June 2021 (g) it was resolved that "That the annual targets for the National Key Performance Indicators on the final 2021/22 SDBIP be corrected on the completion of the 4 <sup>th</sup> quarter 2020/21 SDBIP." The achieved target for households in the CoM area with access to basic level of refuse removal was 90%. Annual target to be amended accordingly	Providing at least 90% of households in the CoM area with access to basic level of refuse removal by 30 June 2022 <i>4<sup>th</sup> Q: 90%</i> <i>Nr of Hh with access to refuse removal /</i> <i>Nr of Hh without access to refuse removal</i>	N/A
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: DIRECTOR COMMUNITY DEVELOPMENT</b>					
DCD5	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: DIRECTOR COMMUNITY DEVELOPMENT</b>					
DCD3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	N/A
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>SECTION: REFUSE REMOVAL</b>					
REF3	70102320603 WSMRCZZWM	Purchasing and distributing 5 000 x 85ℓ dustbins for new promulgated areas and replacement of old / broken containers in the Matlosana area by June 2022	Number of dustbins should be 3 530 and not 5 000. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Purchasing and distributing 3 530 x 85ℓ dustbins for new promulgated areas and replacement of old / broken containers in the Matlosana area by June 2022</i> <i>2<sup>nd</sup> Q: 1 000-437 Dustbins distributed around Matlosana</i> <i>3<sup>rd</sup> Q: 1 546 Dustbins distributed</i> <i>4<sup>th</sup> Q: 1 546 Dustbins distributed</i>	N/A
<b>SECTION: LIBRARY SERVICES</b>					
LIB3	N/A	Presenting 132 awareness programmes and events at libraries and other venues in the CoM municipal area by 30 June 2022	Few programmes were presented due to level 4 and level 3 restrictions. Due to increase in Omicron ,communities were reluctant to visit libraries. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	Presenting 110 awareness programmes and events at libraries <i>1<sup>st</sup> Q: 9 Programmes events presented</i> <i>2<sup>nd</sup> Q: 21 Programmes events presented</i> <i>3<sup>rd</sup> Q: 62 Programmes / events presented</i> <i>4<sup>th</sup> Q: 18 Programmes / events presented</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: MUSEUM AND HERITAGE</b>					
MUS1	N/A	Conducting at least 48 consultation sessions with educators, students, researchers and general public upon request to promote heritage awareness and disseminate educational content by 30 June 2022	More sessions were conducted in the 1 <sup>st</sup> quarter upon request by public. 49 consultation sessions were. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Conducting at least 55 consultation sessions with educators, students, researchers and general public upon request to promote heritage awareness and disseminate educational content by 30 June 2022</i> 255 consultation sessions <u>1<sup>st</sup> Q:</u> 4 10 Sessions conducted <u>2<sup>nd</sup> Q:</u> 10 Sessions conducted <u>3<sup>rd</sup> Q:</u> 15 Consultation sessions conducted <u>4<sup>th</sup> Q:</u> 20 Consultation sessions conducted	N/A
MUS2	N/A	Presenting / facilitating at least 8 lifelong skills development programs to adults and youth to empower them to develop entrepreneurial and life skills by 30 June 2022	Indian Indigenous Cooking Class was requested by community members in the 1 <sup>st</sup> quarter. One less programme to be presented / facilitated in the 3 <sup>rd</sup> quarter. 3 <sup>rd</sup> Quarter target to be amended accordingly.	<i>Presenting / facilitating at least 8 lifelong skills development programs to adults and youth to empower them to develop entrepreneurial and life skills by 30 June 2022</i> <u>1<sup>st</sup> Q:</u> 4 2 Programmes presented / facilitated <u>2<sup>nd</sup> Q:</u> 1 Programmes presented / facilitated <u>3<sup>rd</sup> Q:</u> 2 Programmes presented / facilitated <u>4<sup>th</sup> Q:</u> 3 Programmes presented / facilitated	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: MUSEUM AND HERITAGE</b>					
MUS3	N/A	Presenting at least 11 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by 30 June 2022	More requests were received by groups, a primary school and college for Heritage Month.  Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Presenting at least 19 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by 30 June 2022</i> <i>1<sup>st</sup> Q: 2 4 Programmes presented</i> <i>2<sup>nd</sup> Q: 2 4 Programmes presented</i> <i>3<sup>rd</sup> Q: 5 Programmes presented</i> <i>4<sup>th</sup> Q: 6 Programmes presented</i>	N/A
<b>SECTION: SPORT AND RECREATIONAL</b>					
SPO1	N/A	Conducting 4 sport council meetings to ensure the smooth running of sport clubs by 30 June 2022	The current structure was dissolved, No meetings in 1 <sup>st</sup> q. The new Committee will be elected in a meeting to be held on 25 October 2021. Annual target to be amended. 3 Meetings	<i>Conducting 3 sport council meetings to ensure the smooth running of sport clubs by 30 June 2022</i> <i>1<sup>st</sup> Q: 1 0 Sport council meetings conducted</i> <i>2<sup>nd</sup> Q: 1 Sport council meetings conducted</i> <i>3<sup>rd</sup> Q: 1 Sport council meetings conducted</i> <i>4<sup>th</sup> Q: 1 Sport council meetings conducted</i>	N/A

**DIRECTORATE LOCAL ECONOMIC DEVELOPMENT**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>SECTION: DIRECTOR LOCAL ECONOMIC DEVELOPMENT</b>					
DLED5	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>SECTION: COMMUNICATIONS AND MARKETING</b>					
COM4	85102320601 PRP28ZZWM	Compiling and printing 1 booklet on service delivery within the City of Matlosana area by 30 June 2022. R 103 900	Request received for another booklet. Requested a transfer of R50 000 from vote number 85102304510PRMRCZZWM Finance during Adjustment Budget. Annual target and 4 <sup>th</sup> q target to be amended accordingly	<i>Compiling and printing 2 booklets on service delivery within the City of Matlosana area by 30 June 2022.</i> <i>4<sup>th</sup> Q: 'Printing of 2 booklets</i>	R 153 900
<b>KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>SECTION: FRESH PRODUCE MARKET</b>					
FPM3	N/A	Facilitating the implementation of 4 Matlosana Agricultural markets by 30 June 2022	This is not an FPM indicator, it is a LED initiative. KPI to be removed from SDBIP	Removed	N/A



ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>SECTION: DIRECTOR LOCAL ECONOMIC DEVELOPMENT</b>					
DLED3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	<i>N/A</i>
<b>SECTION: FRESH PRODUCE MARKET</b>					
FPM5	80051400880 RFZZZZWWM	Collecting revenue from rental estate by 30 June 2022 R300 000	Section is over-performing because of incorrect budgeting. The amount to be increased with R400 000 to R700 000. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Collecting revenue from rental estate by 30 June 2022</i> <i>3<sup>rd</sup> Q: 75% R525 000</i> <i>4<sup>th</sup> Q: 100% R700 000</i>	<i>R700 000</i>
FPM6	80051400830 RFZZZZWWM	Collecting revenue from ripening & cooling rooms by 30 June 2022 R650 000	Section is over-performing because of incorrect budgeting. The amount to be increased with R650 000 to R1 300 000. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Collecting revenue from ripening &amp; cooling rooms by 30 June 2022</i> <i>3<sup>rd</sup> Q: 75% R975 000</i> <i>4<sup>th</sup> Q: 100% R1 300 000</i>	<i>R1 300 000</i>
FPM7	8005138062 00RZZZZ WWM	Collecting revenue from market commission (dues) by 30 June 2022 R15 000 000	Section is over-performing because of incorrect budgeting. The amount to be increased with R3 000 000 to R18 000 000. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Collecting revenue from market commission (dues) by 30 June 2022</i> <i>3<sup>rd</sup> Q: 75% R13 500 000</i> <i>4<sup>th</sup> Q: 100% R18 000 000</i>	<i>R18 000 000</i>
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>SECTION: FRESH PRODUCE MARKET</b>					
FPM1	N/A	Reviewing and approving the Market By-Law by 30 September 2021	New portfolio committees only established in November 2021. The completion dated should be moved to June 2022, because it should still be discussed in committee. Annual and 4 <sup>th</sup> q targets need to be amended accordingly	<i>Reviewing and approving the Market By-Law by 30 June 2022</i>	N/A

**DIRECTORATE PUBLIC SAFETY**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: PUBLIC SAFETY</b>					
<b>SECTION: DIRECTOR PUBLIC SAFETY</b>					
DPS5	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	Attending 12 LLF meetings by 30 June 2022 <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: PUBLIC SAFETY</b>					
<b>SECTION: DIRECTOR PUBLIC SAFETY</b>					
DPS3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	Removed	N/A
<b>SECTION: TRAFFIC AND SECURITY</b>					
TRA3	1020104010 0FNZZZZ WM	Collecting revenue from traffic fines by 30 June 2022. R12 000 000	Income set by Finance. Requested to decrease amount to R1 100 000 Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. If set higher by Finance – 55% of amount	Collecting revenue from traffic fines by 30 June 2022. <i>3<sup>rd</sup> Q: 75% R825 000</i> <i>4<sup>th</sup> Q: 100% R1 100 000</i>	R1 500 000

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: PUBLIC SAFETY</b>					
<b>SECTION: LICENSING</b>					
LIS1	0151482040LPZZZZWMM	Collecting revenue from driver's licenses (excluding Prodiba fees) by 30 June 2022 R8 552 239	Income set by Finance. Public is coming in numbers for applications of drivers and learner's licenses from other provinces mainly because of our three (3) day turn-around time between the time of application and the time of testing. Requested to increase amount to R8 900 000 Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. If set higher by Finance – 95% of amount	<i>Collecting revenue from driver's licenses (excluding Prodiba fees) by 30 June 2022</i> <u>3<sup>rd</sup> Q:</u> 75% R6 750 000 <u>4<sup>th</sup> Q:</u> 100% R8 900 000	R9 000 000
LIS4	10151060110LPZZZ ZZWMM; 1015140080RFZZZ ZZWMM	Collecting revenue from businesses, hawkers and stands by 30 June 2022 R567 344 (R552 239+ R15 105)	Income set by Finance. Due to lack of transport, the inspectors were unable to perform their duties as required. Requested to decrease amount to R400 000 Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Collecting revenue from traffic fines by 30 June 2022.</i> <u>3<sup>rd</sup> Q:</u> 75% R300 000 <u>4<sup>th</sup> Q:</u> 100% R400 000	R400 000
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: PUBLIC SAFETY</b>					
<b>SECTION: FIRE AND EMERGENCY</b>					
FIR2	N/A	Conducting 7 fire prevention information sessions according to programme in identified wards by 30 June 2022	More request from new council. Annual and 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting 8 fire prevention information sessions according to programme in identified wards by 30 June 2022 <u>4<sup>th</sup> Q:</u> 3 Fire prevention information sessions conducted	N/A
DPS7	N/A	Conducting 4 community safety campaigns in the CoM municipal area according to programme by 30 June 2022	More meetings conducted with the newly elected EM requested Fire during the 2 <sup>nd</sup> quarter to arrange safety campaigns during his road show. Annual target to be amended accordingly.	Conducting 7 community safety campaigns in the CoM municipal area according to programme by 30 June 2022 <u>1<sup>st</sup> Q:</u> 0 Campaign conducted <u>2<sup>nd</sup> Q:</u> 4-5 Campaign conducted <u>3<sup>rd</sup> Q:</u> 1 community safety campaigns conducted <u>4<sup>th</sup> Q:</u> 1 community safety campaigns conducted	N/A
<b>SECTION: TRAFFIC AND SECURITY</b>					
TRA2	N/A	Conducting 40 traffic and road safety campaigns at schools and crèches in the CoM municipal area according to programme by 30 June 2022	Schools were not accessible due to Covid-19. Annual target to be amended accordingly.	Conducting 40 traffic and road safety campaigns at schools and crèches in the CoM municipal area according to programme by 30 June 2022 <u>1<sup>st</sup> Q:</u> 1-0 Safety campaigns conducted <u>2<sup>nd</sup> Q:</u> 10 Safety campaigns conducted <u>3<sup>rd</sup> Q:</u> 24 Safety campaigns conducted <u>4<sup>th</sup> Q:</u> 6 Safety campaigns conducted	N/A

**DIRECTORATE PLANNING AND HUMAN SETTLEMENTS**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: DIRECTOR PLANNING AND HUMAN SETTLEMENTS</b>					
DPHS5	N/A	Attending 11 LLF meetings by 30 June 2022	The one meeting was postponed as it did not form a quorum. Annual target to be amended to 12 LLF meetings. In future, meetings postponed and re-scheduled will not be regarded as a new meeting.	<i>Attending 12 LLF meetings by 30 June 2022</i> <i>1<sup>st</sup> Q: 3 LLF meetings attended</i> <i>2<sup>nd</sup> Q: 2 3 LLF meetings attended</i> <i>3<sup>rd</sup> Q: 3 LLF meetings attended</i> <i>4<sup>th</sup> Q: 3 LLF meetings attended</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>SECTION: DIRECTOR PLANNING AND HUMAN SETTLEMENTS</b>					
DPHS3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2022	The Financial Recovery Plan is not yet approved by Council. It is requested that the KPI be removed from the SDBIP and be forwarded to the 2022/23 FY	<i>Removed</i>	N/A
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2022, figures will be updated accordingly and in terms of realistic % division	<i>To be amended on approval of the Adjustment Budget in February 2022</i>	<i>To be determined</i>
<b>SECTION: TOWN-PLANNING AND BUILDING SURVEY</b>					
BS4	25151385230 ORZZZZZWM	Collecting at least 90% of budgeted revenue from building plan applications by 30 June 2022. 90% of R659 708 (R593 737)	Currently overperforming, because of routine inspection more plans are being submitted. Will request increase up to 90% of R850 000 (R765 000) or alternatively 100% of R659 708	<i>Collecting at least 90% of budgeted revenue from building plan applications by 30 June 2022.</i> <i>3<sup>rd</sup> Q: 75% R494 781</i> <i>4<sup>th</sup> Q: 100% R659 708</i>	<i>To be determined</i>

